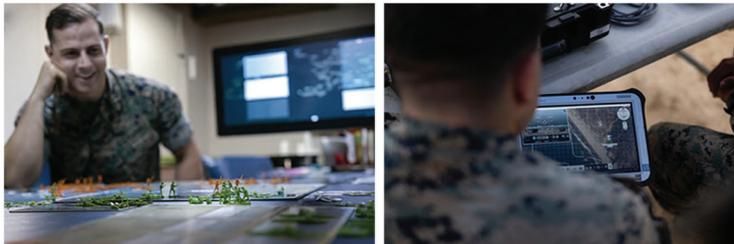


FACTBOOK 2026



MARINE CORPS
UNIVERSITY 



MCU FACTBOOK 2026

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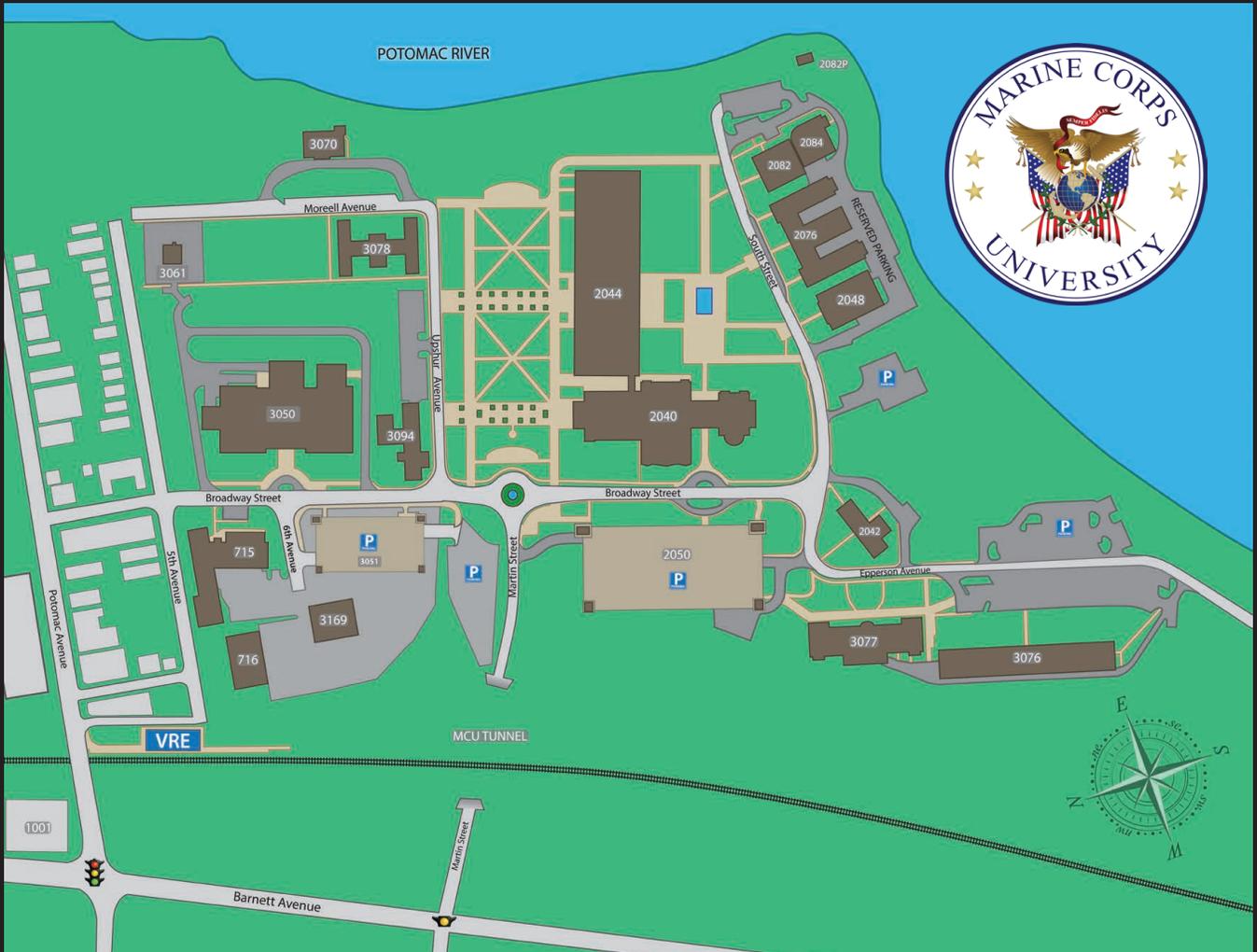


MCU FAST FACTS, 2026

MCU	STUDENTS	FACULTY/STAFF
MCWAR	35	11/2
SAW	26	7/1
CSC	191	38/5
EWS	235	28/8
CEME/MCSEA	4,650	108/89
CDET	CSCDEP – 423 CSCBSP – 84 EWSDEP – 672 EWSBSP – 283 ECDEP MarineNet – 46,352 ECDEP Seminars – 3,681	68/80 Adjuncts – 368
LLI	1,869	1/7
TOTAL	58,501	261/192 Adjuncts 368

Note: For CDET, the total number of students participating exceeds the total displayed in the table above. Due to student population fluctuations, only annual graduates are counted.

CAMPUS MAP



BUILDINGS

- | | |
|-----------------------------------|--|
| 2040 - Gray Research Center (GRC) | 3051 - Parking Garage |
| 2042 - Barrett Hall | 3061 - ADN |
| 2044 - Warner Hall | 3070T - SAW Trailer |
| 2048 - Dunlap Hall | 3076 - Jordan Hall |
| 2050 - Parking Garage | 3077 - Conde Hall |
| 2076 - Breckinridge Hall | 3078 - Billeb Hall |
| 2082 - Ellis Hall | 3094 - Naval Community College (NCC) |
| 2082P - Pavilion | 3169 - Individual Issue Facility (IIF) |
| 2084 - MC Warfighting Lab | 715 - Marine Corps Association (MCA) |
| 3050 - Wargaming Center | 716 - U.S. Postal Service |

QR CODE FOR MCU MAP



MISSION STATEMENT, VISION STATEMENT, AND STRATEGIC GOALS

MCU Mission Statement

Marine Corps University educates Marines to prevail in combat.

EDCOM/MCU Vision Statement

Be the premier institution where warfighters explore history's lessons, integrate novel technology, and emerge as the most capable, sought-after leaders in the ever-evolving landscape of conflict. We are dedicated to fostering a culture of continuous professional military education, strategic thinking, and excellence, equipping our graduates to face future challenges with resilience and to lead with unwavering honor, courage, and commitment.

MCU Values

We value heritage, innovation, and decisiveness:

Heritage. Upholding our legacy as an elite fighting force, we preserve and present the history of the United States Marine Corps to our successors and the public.

Innovation. We educate Marines to be pioneers and lifelong learners of critical thinking, collaboration, initiative, and leadership.

Decisiveness. Highly disciplined in planning, decision making, and execution, we develop Marines to deliver timely, relevant, and compelling solutions to complex problems.

MCU Campaign Plan

Mindful of our warfighting legacy and relentlessly pursuing novel ideas and technology, EDCOM/MCU will develop the most capable, sought-after leaders in the ever-evolving landscape of conflict. Through a multi-year Campaign Plan, EDCOM/MCU will focus on four lines of effort:

Line of Effort I (LOE I): Construct, implement, and execute a Joint all-domain officer (JADO) education program to enhance lethality at every echelon against burgeoning enemy capabilities.

LOE II: Invest in an international military student (IMS) curriculum that, when developed and executed fully, incorporates partner and allied capability into warfighting education to build a foundation of trust within U.S./international partner relationships.

LOE III: Improve enlisted professional education to return higher-performing, disciplined, and capable graduates to the whole of the Marine Corps. Focus on the development of enlisted leaders across the continuum who understand

the importance of their critical role within the Corps, and who understand, internalize, and maintain our highest service standards and are capable of warfighting in accordance with U.S. Marine Corps doctrine.

LOE IV: Build and execute a holistic strategy to educate across PME programs, other MCU programs (e.g., fellowships, foreign PME, etc.), and Service-wide on rapid adaptation to emerging and disruptive technologies, including the employment of generative artificial intelligence tools in conflict, in academic research, and in Service-wide capability development.

ACCREDITATION

Institutional Accreditation

Marine Corps University (MCU) is accredited by the Southern Association of Colleges and Schools Commission on Colleges (SACSCOC) to award master's degrees. MCU also may offer credentials such as certificates and diplomas at approved degree levels. Questions about the accreditation of Marine Corps University may be directed in writing to the Southern Association of Colleges and Schools Commission on Colleges at 1866 Southern Lane, Decatur, GA 30033-4097, by calling (404) 679-4500, or by using information available on SACSCOC's website (www.sacscoc.org).

The following degrees are awarded:

- Master of Strategic Studies (Marine Corps War College)
- Master of Operational Studies (School of Advanced Warfighting)
- Master of Military Studies (Command and Staff College)

In compliance with the SACSCOC principles of accreditation, MCU identifies, evaluates, and publishes goals and outcomes for student achievement appropriate to the institution's mission, the nature of the students it serves, and the kinds of programs it offers. This information is available on MCU's website (<https://www.usmcm.edu/About/Accreditation/>).

Initial accreditation through SACSCOC was granted in 1999 and reaffirmed in 2005, 2015, and 2025.

Joint Professional Military Education (JPME) Accreditation

The curricula for Command and Staff College (resident and distance) and Marine Corps War College have been accredited by the Chairman of the Joint Chiefs of Staff via the Process for the Accreditation of Joint Education (PAJE) as meeting the JPME Phase I and JPME Phase II requirements, respectively. More information about JPME and PAJE can be found in the Chairman of the Joint Chiefs of Staff Instruction (CJCSI) 1800.01G, Officer Professional Military Education Policy (OPMEP).

MARINE CORPS UNIVERSITY PRESIDENTS



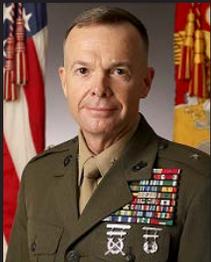
BGen Matthew W. Tracy, USMC
Current President



BGen Maura M. Hennigan, USMC
2022-24



BGen Walker M. Field, USMC
2021-22



BGen Jay M. Barger, USMC
2019-21



BGen William J. Bowers, USMC
2017-19



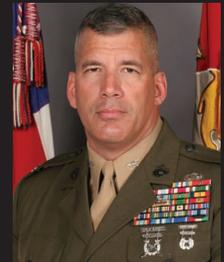
BGen Thomas A. Gorry, USMC
2016-17



BGen Helen G. Pratt, USMC
2014-16



BGen Thomas D. Weidley, USMC
2013-14



BGen William F. Mullen III, USMC
2012-13



MajGen Thomas M. Murray, USMC
2010-12



MajGen Robert B. Neller, USMC
2009-10



MajGen Donald R.
Gardner, USMC (Ret)
2004-9



BGen Thomas A. Benes, USMC
2002-4



BGen Leif H. Hendrickson, USMC
2000-2



BGen James T. Conway, USMC
1998-2000



BGen Robert R. Blackman Jr., USMC
1996-98



MajGen Marvin T. Hopgood, USMC
1995-96



BGen Emil R. Bedard, USMC
1994-95



BGen Peter Pace, USMC
1992-94

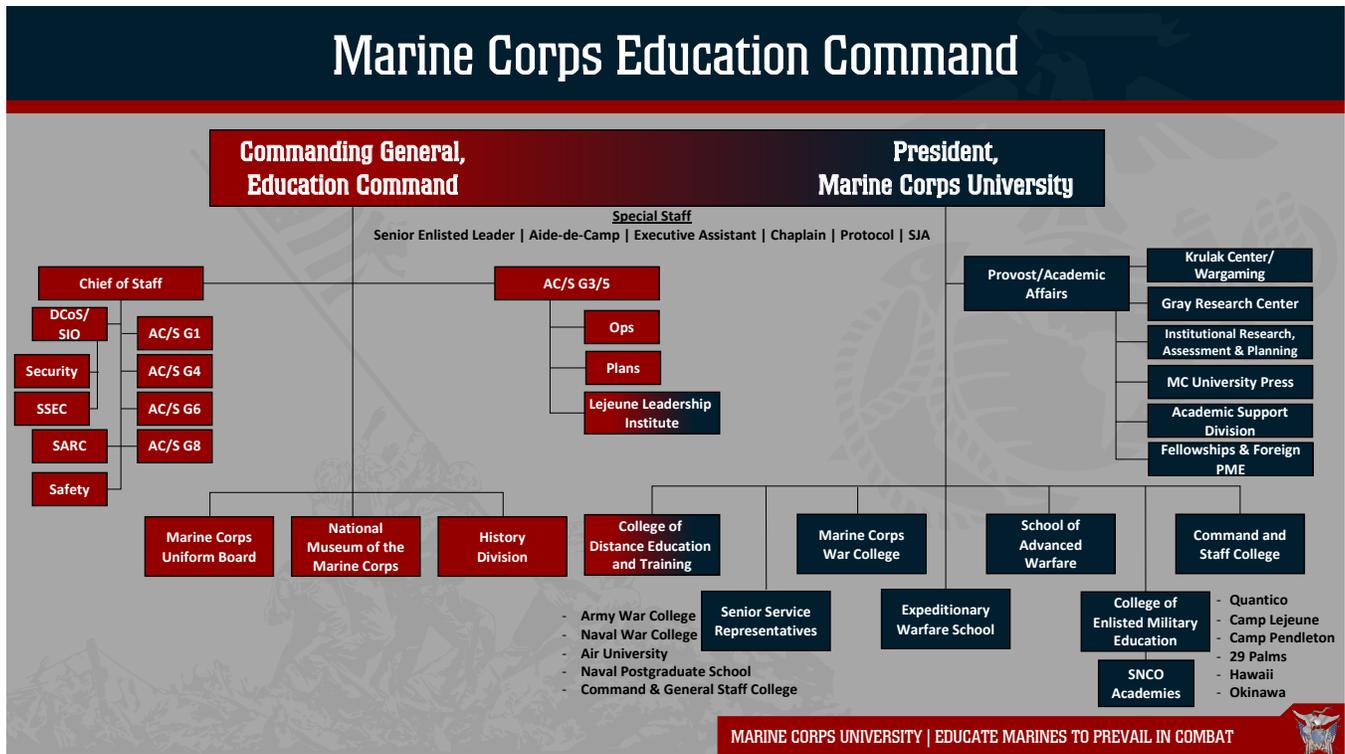


BGen James R. Davis, USMC
1990-92



BGen Paul K. Van Riper, USMC
1989-90

MARINE CORPS UNIVERSITY ORGANIZATIONAL CHART



MCU HEADQUARTERS PRIMARY STAFF

Name	Title
BGen Matthew W. Tracy, USMC	CG Education Command, President, MCU
Col Mark R. Reid, USMC	Chief of Staff
SgtMaj George Garcia, USMC	Command Senior Enlisted Leader
Dr. Megan J. Hennessey	Provost
Dr. Edward Sierra	Deputy Chief of Staff/Senior Intelligence Officer
Jeniffer Hinojosa	Assistant Chief of Staff, G-1
Col NaTasha Everly, USMC	Assistant Chief of Staff, G-3/5
Ronald Reese	Assistant Chief of Staff, G-4
Erin Saynuk	Assistant Chief of Staff, G-6

Stacy Patzman	Assistant Chief of Staff, G-8
Christy Reidsma	Protocol Officer
Stephanie Connor	Executive Assistant to the President

FACULTY EXCELLENCE

The academic core of Marine Corps University (MCU) is its faculty, made up of carefully selected military and civilian personnel who are directly involved in the development, instruction, assessment, revision, and adaptation of the curricula to ensure its standards, quality, and relevance. Additionally, as representatives of academic disciplines and the profession of arms, faculty members are involved in research, service, and professional development in their areas of competency in support of the university's educational programs.

The Dr. Elihu Rose Award for Teaching Excellence

This award honors the most outstanding educators among the MCU faculty based on demonstrable teaching performance. Respective candidates are honored with a certificate of distinction and recognized at an annual awards ceremony. The award is sponsored by the Marine Corps University Foundation in honor of one of its founders, Dr. Elihu Rose. MCU is both privileged and grateful for the sponsorship of this prestigious award.

Resident and nonresident faculty are considered for the award in separate categories. Each category allows for an award to an enlisted, officer, and civilian faculty member.

Academic Year 2024–25

CIVILIAN FACULTY MEMBER

Kevin Heaton, Defense Intelligence Agency Chair–Marine Corps War College

OFFICER FACULTY MEMBER

Maj Russell S. Cox, Curriculum Development Faculty–Expeditionary Warfare School

ENLISTED FACULTY MEMBER

GySgt Froylan Ceja, Deputy Director–Staff Noncommissioned Officer Academy, Hawaii

DISTANCE EDUCATION FACULTY MEMBERS

MSgt Keith M. Carroll, USMC (Ret), Adjunct Faculty–ECDEP Quantico

LtCol William Johnson, USMC (Ret), Adjunct Faculty–CSCDEP Quantico

Col Nathan I. Nastase, USMC (Ret), Regional Chief Instructor–EWSBSP Hawaii

THE MCU OUTSTANDING FACULTY MENTORSHIP AWARD

This award recognizes one civilian and one military faculty member who have demonstrated exceptional commitment to providing scholarly and/or professional guidance to students during the academic year.

Academic Year 2024–25

Dr. Nathan Packard–Command & Staff College
Col Christopher Mellon–Command & Staff College

PRESIDENT'S LECTURE SERIES

The President's Lecture Series (PLS), supported by the Marine Corps University Foundation's (MCUF's) Erskine Lecture Series, is meant to broaden the perspective of students assigned to the Marine Corps University at Quantico in the social, political, and cultural dimensions of this nation and the world. Distinguished representatives from government, education, industry, and other fields are featured guests.

The academic year 2025–26 (AY26) PLS theme is “Technology and the Art of War.” It aids MCU's exploration of how technological advancements are reshaping warfare, which is the focus of the university's Quality Enhancement Plan (QEP). Technology is altering the societal fabric in which people live and work, and its impacts on the space, cyber, and information domains are transforming how conflicts are perceived and engaged with globally. The evolving nature of war in both competition and conflict is expanding capabilities in these domains and pushing them down to the lower echelons. The fundamental question is: *How do we as warfighting leaders adapt ourselves, our Marines, our formations, and the capabilities we employ to succeed on the current and future battlefields?*

Academic Year 2025–26 PLS Events

Adversarial AI and Strategic Competition in Ukraine Speaker (Fall Erskine Lecture I)

Decision Superiority in the Age of AI Panel (Fall Erskine Lecture II)

Adapting the Force for Advanced Warfighting Capabilities Speaker (Spring Erskine Lecture I)

Wargaming the Future Force Speaker (Spring Erskine Lecture II)

SCHOOLS & OTHER PME PROGRAMS



MARINE CORPS WAR COLLEGE

Mission Statement

The Marine Corps War College (MCWAR), as the senior PME institution of the Marine Corps, educates selected military and civilian professionals in order to develop strategic advisors, critical and creative thinkers, military strategists, and Joint warfighters who are prepared to meet the challenges of a complex and dynamic security environment.

Credentials

MCWAR graduates receive a Master of Strategic Studies (MSS) degree accredited by the Southern Association of Colleges and Schools Commission on Colleges (SACSCOC) and JPME II credit. The MSS was authorized by Congress and approved by the secretary of education in 2001.

	2022	2023	2024	2025	2026
Total students	33	32	31	28	35
USMC	11	10	12	11	12
USMCR	2	1	0	1	1
USA	4	4	4	4	4
USAF/USSF	4	4	4	4	4
USN	2	2	2	2	1
USNR	1	1	0	0	1
USCG	1	1	1	0	1
International military students	3	4	5	3	5
Total military	28	27	28	25	29
Civilian students	2022	2023	2024	2025	2026
Department of State (DOS)	2	2	2	2	1
Defense Intelligence Agency/NG/IA	2	2	1	1	2
Department of Homeland Security	0	1	0	0	1
Federal Bureau of Investigation (FBI)	0	0	0	0	1

Department of War (DOW) Civilian	0	0	0	0	1
U.S. Special Operations Command civilian	1	0	0	0	0
Total civilian	5	5	3	3	6

International students	2022	2023	2024	2025	2026
Brazil	1	0	1	0	0
Czech Republic	0	1	0	0	0
France	0	0	0	1	0
Indonesia	1	1	0	1	0
Israel	0	0	0	0	2
Japan	1	1	1	0	1
Korea	0	1	0	0	0
Norway	0	0	1	0	1
Philippines	0	0	0	1	0
Thailand	0	0	1	0	1
United Arab Emirates (UAE)	0	0	1	0	0
Total international students	3	4	5	3	5

USMC MOS	2022	2023	2024	2025	2026
Field artillery	1	1	0	0	1
Infantry	1	3	2	2	2
Intelligence	1	0	0	0	0
Logistics	1	3	2	2	2
Pilots / NFO	2	1	0	1	1
Supply	2	0	0	0	1
Other MOS	5	3	8	7	6
Total	13	11	12	12	13

MCWAR Faculty / Staff	
Name	Title
Col Andrew Kelley, USMC	Director
Dr. Chris Yung	Dean
Col Matthew Breen, USMC	Deputy Director, USMCR Chair
Carol-Anne Parker	Program Manager
LtCol Christina Montoya, USMC	Operations Officer
Cpl Giovany Calderon, USMC	Program Support Chief

Deterrence, Diplomacy, and Warfare	
Dr. William Morgan	Course Director and Faculty
Jonathan Post	State Department Chair
Dr. Amin Tarzi	Middle East Studies Chair
Joint Warfighting	
Dr. Matthew Jones	Course Director and Faculty
Col Matthew McDaniel, USAF	USAF Chair
Capt Robert Lightfoot, USN	USN Chair
Col Patrick Southerland, USA	USA Chair
National Security	
Dr. Tammy Schultz	Course Director and Faculty
Campaigning and Warfare	
Dr. James Lacey	Course Director and Faculty
China Scholars	
Dan Rice	Faculty

2025 MCWAR AWARDS

DISTINGUISHED GRADUATE PROGRAM

LtCol Todd Boese, USMC
 Col Kevin Kratzer, USMC
 LtCol Scott Pontzer, USAF
 LtCol Lindsay Rodman, USMCR
 LtCol Robert Wray, USSF
 Henry Yep, DIA

LIEUTENANT GENERAL P. K. VAN RIPER WRITING AWARD

LtCol Donnie Barbaree, USMC

THE KRULAK CENTER AWARD FOR INNOVATION

LtCol Robert Wray, USSF

FAOA AWARD FOR INTERNATIONAL AFFAIRS

Henry Yep, DIA

THE AMERICAN, BRITISH, CANADIAN, AUSTRALIAN, AND NEW ZEALAND ARMIES PROGRAM (ABCANZ) AWARD

Eric Camus, DOS

JOINT SERVICE PLANNER AWARD

Col Shawn Chamberlin, USAF

NATIONAL STRATEGY AND POLICY AWARD

LtCol Todd Boese, USMC

SENIOR STAFF/SENIOR ADVISOR BRIEFING AWARD

LtCol Lindsay Rodman, USMCR

MASTER OF OPERATIONAL WARFARE AND CAMPAIGNING AWARD

LtCol Scott Pontzer, USAF

SENIOR STAFF BRIEFING AWARD

LtCol Nicholas Disney, USAF

AMCL STRATEGIC LOGISTICS AWARD

LtCol Scott Stewart, USMC

DISTINGUISHED INTERNATIONAL OFFICER PERFORMANCE AWARD

Col Francois Lorvoire, French Army



SCHOOL OF ADVANCED WARFIGHTING

Mission Statement

The School of Advanced Warfighting (SAW) develops lead planners and future commanders with the will and intellect to design and execute Joint campaigns and naval expeditionary operations.

Credentials

SAW graduates receive a SACSCOC-accredited Master of Operational Studies degree, first authorized by Congress and approved by the secretary of education in 2004.

Military Occupational Specialties Granted

0505 – Operational Planner and 0506 – Red Team

	2022	2023	2024	2025	2026
Total students	25	26	26	26	26
Military students	2022	2023	2024	2025	2026
USMC	18	18	18	17	18
USMCR	0	1	0	2	1
USA	2	1	2	1	1
USAF	2	2	1	2	2
USCG	0	2	1	1	0
USSF	0	0	1	0	0
International officers	3	2	3	3	4
USMC MOS	2022	2023	2024	2025	2026
Combat engineer (1302)	1	1	1	2	1
Field artillery (0802)	1	1	1	1	2
Infantry (0302)	8	5	5	7	5
Intelligence (0202)	1	3	2	1	5

Logistics (0402)	1	1	1	3	5
Supply (3002)	0	0	1	1	0
Pilots / NFO (75xx)	2	6	0	1	0
Communications (0602)	2	0	3	1	0
Military police (5803)	1	0	2	0	0
Aviation C2 (7202)	0	0	2	0	0
AAV (1803)	0	1	0	0	0
SJA (4402)	1	0	0	1	0
Cyber (1702)	0	1	0	0	0
Maritime space (1706)	0	0	0	1	0
Manpower (0102)	0	0	0	0	1
Total	18	19	18	19	19
International students	2022	2023	2024	2025	2026
Australia	0	1	1	1	1
Canada	0	0	1	1	1
Norway	1	0	0	0	0



Official U.S. Marine Corps photo

Italy	1	0	1	1	1
France	0	1	0	0	1
United Kingdom	1	0	0	0	0
Total international students	3	2	3	3	4

SAW Faculty / Staff

Name	Title
Col Cornelius N. Hickey, USMC	Director
LtCol Joshua E. Cavan, USMC	Deputy Director / Dean of Students
LtCol Craig W. Collings, USMC	Director of Operations
Dr. Gordon W. Rudd	Dean and Professor of Strategic Studies
Dr. Benjamin M. Jensen	Professor of Characters of Conflict
Dr. Michael F. Morris	Professor of Military History
Todd Simmons	Operational Planning Professor of Practice
Melissa Calloway	Program Manager

2025 SAW AWARDS

CLIFTON B. CATES AWARD

Maj Michael Scott, USMC
Maj Robert Mortenson, USMC

ABCANZ AWARD

Maj David Coleman, Australian Army

KRULAK CENTER AWARD FOR INNOVATION

Maj Jan Kool, Canadian Army

JOINT SERVICE PLANNER WRITING AWARD

LCdr Paul Ledbetter, USCG

COLONEL ARTHUR CORBETT AWARD

LtCol Dennis Graziosi, USMC
LtCol Timothy Kucala, USMC
Maj Joshua Bookwalter, USMC

SCHOOL OF ADVANCED WARFIGHTING STAFF RIDE AWARD

Maj Maxwell Stewart, USMC

AMCL ADVANCED WARFIGHTING LOGISTICS AWARD

Maj Katie Sliwoski, USMC



COMMAND AND STAFF COLLEGE

Mission Statement

The Marine Corps Command and Staff College (CSC) provides graduate-level education and training in order to develop critical thinkers, innovative problem solvers, and ethical leaders who will serve as commanders and staff officers with the Marine Air-Ground Task Force (MAGTF) and with Service, Joint, interagency, intergovernmental, and multinational organizations confronting complex and uncertain security environments.

Credentials

All U.S. CSC students must pursue the SACSCOC-accredited Master of Military Studies (MMS) degree, first authorized by Congress and approved by the secretary of education in 1995. International military students have the option to complete the MMS, provided they meet entrance requirement criteria for the degree. CSC graduates also receive JPME I credit.

	2022	2023	2024	2025	2026
Total students	208	197	200	202	191
Military students	2022	2023	2024	2025	2026
USMC	103	93	93	92	88
USMCR	7	7	5	7	7
USA	21	20	19	20	19
USAF	20	18	17	17	18
USN	9	8	17	14	14
USSF	0	2	2	3	2
USCG	1	2	1	1	2
Total military	161	150	154	154	150
Civilian students	2022	2023	2024	2025	2026
Department of State	4	6	5	6	2

Federal Bureau of Investigation	2	0	0	0	1
Deputy Commandant for Information	2	2	1	1	0
Defense Intelligence Agency	1	1	1	0	0
Marine Corps Intelligence Activity	1	1	1	0	1
Marine Corps Systems Command	1	1	2	1	1
Marine Corps Combat / Development / Integration	0	0	1	0	0
National Geospatial-Intelligence Agency	2	2	2	1	0
Department of Homeland Security	1	1	0	0	0
U.S. Agency for International Development	1	1	1	1	0
Total civilian	15	15	14	10	5
International students	2022	2023	2024	2025	2026
Angola	1	0	0	0	1
Argentina	1	1	1	1	1
Australia	1	1	1	1	1
Bahrain	1	0	1	1	1
Brazil	1	1	1	1	1
Cameroon	0	0	0	0	1
Canada	1	1	1	1	1
Chile	0	1	0	0	1
Colombia	1	1	1	1	1
Croatia	1	0	0	1	0
Czech Republic	0	0	1	0	0
Egypt	1	0	0	0	0
Fiji	0	0	0	1	0
France	1	1	1	1	1
Georgia	1	1	1	1	0
Germany	1	1	0	1	1
India	0	1	1	1	0
Indonesia	2	2	2	2	1
Israel	0	0	0	1	2
Italy	2	2	2	2	2

Japan	1	1	1	1	1
Jordan	1	1	1	1	1
Kuwait	0	0	0	1	0
Lebanon	0	0	0	0	1
Malawi	0	0	0	1	0
Malaysia	1	1	1	1	1
Maldives	0	1	0	0	0
Mexico	1	1	1	1	0
Mongolia	0	0	0	0	1
Morocco	0	1	1	0	0
Nepal	0	0	1	0	0
Netherlands	1	1	1	1	1
New Zealand	0	1	1	1	1
Norway	1	1	1	1	1
Philippines	1	1	1	1	1
Romania	1	1	1	1	1
Saudi Arabia	1	0	0	1	1
Singapore	1	1	1	1	1
South Korea	1	1	1	1	1
Spain	0	1	0	1	0
Taiwan	1	1	1	1	1
Thailand	1	1	1	1	1
Ukraine	1	0	0	2	2
UAE	1	1	1	1	1
United Kingdom	1	1	2	1	2
Total international students	32	32	32	38	36
USMC MOS	2022	2023	2024	2025	2026
Communications	10	6	6	4	12
Engineer	6	3	7	5	4
Field artillery	9	6	7	6	6

Infantry	15	17	15	16	11
Intelligence	12	12	13	14	8
Logistics	13	16	14	15	15
Aircraft maintenance	4	2	4	4	0
Personnel and administration	4	5	3	3	3
Pilots / NFO	13	12	9	7	18
Supply	4	3	4	7	3
Other MOS	20	18	16	18	15
Total	110	100	98	99	95

CSC Staff / Department Heads / Chairs

Name	Title
Col John Lehane, USMC	Director
Col James Scullion, USA	Deputy Director
Dr. Jonathan Phillips	Dean
Michael Ronza	Deputy Director Operations
Dr. Craig A. Swanson	Associate Dean
LtCol Keith Crim, USMC	Warfighting Department Head
LtCol Michael D'Eredita, USMC	Leadership Department Head
Dr. Paul Gelpi	War Studies Department Head
Dr. Craig Hayden	Security Studies Department Head
LtCol Aaron Doty, USMC	Plans / Curriculum Management
Lt Col Cathy Fernengel, USSF	U.S. Space Force Chair
SSA Russ Thomas	FBI Chair
Dr. Andrea Boylan	CIA Chair
LtCol Jason Palermo, USMC	SOF Chair

CSC Faculty Advisors

Name	Title
LtCol Rudd Olmstead, USMC	Conference Group 1

Dr. Eric Shibuya	Conference Group 1
LtCol Reagan Mullin, USAF	Conference Group 2
Dr. Christopher Stowe	Conference Group 2
LtCol Kieran O'Neil, USMC	Conference Group 3
Dr. Claire Metelits	Conference Group 3
LtCol Lars Jansen, Norwegian Army	Conference Group 4
Dr. Lon Strauss	Conference Group 4
LtCol William Turner, USMC	Conference Group 5
Dr. Chris Anzalone	Conference Group 5
LtCol Cesare Santarosa, USA	Conference Group 6
Dr. Bradford Wineman	Conference Group 6
LtCol Dalhia Montgomery, USMC	Conference Group 7
Dr. James Joyner	Conference Group 7
LtCol Steven Siclari, USMC	Conference Group 8
Dr. Thomas Sheppard	Conference Group 8
LtCol Chris Ashinhurst, USMC	Conference Group 9
Dr. Doga Eralp	Conference Group 9
LtCol Richard Bogusky, USAF	Conference Group 10
Dr. Matthew Flynn	Conference Group 10
LtCol Merritt Mitchell, USMC	Conference Group 11
Dr. Sinan Ciddi	Conference Group 11
LtCol Allison Smyczynynski, USMC	Conference Group 12
Dr. Richard L. DiNardo	Conference Group 12
LtCol Robert Malcolm, USMC	Conference Group 13
Dr. Jorge Benitez	Conference Group 13
LtCol William Barr, USMC	Conference Group 14
Vacant (taught by Dr. Craig Swanson)	Conference Group 14
LtCol W. Chase Newman, USMC	Conference Group 15
Dr. Douglas Streusand	Conference Group 15
LtCol Joseph McAlarnen, USMC	Joint All-Domain Operations Dept

Dr. Nathan Packard	Joint All-Domain Operations Dept
LtCol Gavin Reed, USMC	Joint All-Domain Operations Dept
LtCol Jacob Widrick, USMC	Joint All-Domain Operations Dept
LCdr Andrew Haines, USN	Joint All-Domain Operations Dept

2025 CSC AWARDS

NIHART AWARD

Maj Daniel Crain, USMC

CASS AWARD

Maj Michael A. Cooley, USMC (1st Place)

Maj Sean T. Conderman, USMC (2d Place)

LEJEUNE AWARD

LCdr Andrew C. Haines, USN

SNEDEKER AWARD

SSA Michael Peart, Department of State

DONOVAN INTELLIGENCE WRITING AWARD

Maj James F. Stenger, USMC

HAMMETT AWARD

Maj Jonathon Lee, Australian Army

STREUSAND-COOPER AWARD

Maj Emanuele Ronchi, Italian Army

FOREIGN AREA OFFICER ASSOCIATION AWARD FOR INTERNATIONAL AFFAIRS

Maj Cody J. Long, USSF (1st Place)

Capt Suzana Prenda, Croatian Army (2d Place)

Maj Adam S. Jatho, USMC (3d Place)

ABCANZ STAFF COLLEGE PRIZE

Maj Patrick Carew, Canadian Army

KRULAK CREATIVITY AWARD

Nate Burglewski, USAF

WOMEN, PEACE AND SECURITY

Maj Brittany Borders, USMC (1st Place)

MILITARY SCHOLARSHIP OF TEACHING AND LEARNING AWARD

Maj Dimitri Mitchell, USAF



EXPEDITIONARY WARFARE SCHOOL

Mission Statement

Expeditionary Warfare School (EWS) educates and trains company grade officers in order to prepare them mentally, morally, and physically for billets of increased leadership responsibility across the Fleet Marine Force and the Joint Force, with emphasis on the warfighting capabilities of a Marine Air-Ground Task Force operating within a complex and distributed naval expeditionary environment.

Credentials

EWS is recognized by SACSCOC as a postbaccalaureate graduate educational program. Graduates earn a completion diploma.

	2022	2023	2024	2025	2026
Total students	236	224	242	224	236
Military students	2022	2023	2024	2025	2026
USMC	172	163	180	157	168
USMCR	2	2	4	3	5
USA	22	22	21	23	23
USAF	15	15	16	15	15
USSF	1	1	0	1	0
USN	0	0	0	2	3
International military students	22	21	21	23	22
Total military	234	224	242	224	236
Civilian students	2022	2023	2024	2025	2026
Marine Corps Intelligence Activity	2	0	0	0	0
Total civilian	2	0	0	0	0

International students	2022	2023	2024	2025	2026
Angola	0	0	0	1	0
Brazil	1	1	1	1	0
Canada	1	1	0	0	0
Chile	0	1	0	1	0
Colombia	1	0	1	1	1
Georgia	1	1	0	0	0
Germany	1	0	1	0	1
Greece	1	1	1	1	1
India	0	0	0	1	0
Indonesia	2	1	2	2	1
Israel	0	0	0	1	1
Italy	1	2	2	1	2
Japan	2	2	1	1	1
Jordan	1	1	2	1	0
Kenya	0	0	0	0	1
Korea	1	1	1	1	1
Malaysia	1	1	1	1	1
Mexico	1	1	1	1	0
Morocco	0	1	1	0	0
Netherlands	1	1	1	1	1
Norway	1	0	0	1	0
Pakistan	0	0	0	0	1
Philippines	0	0	0	1	1
Romania	0	1	0	0	0
Saudi Arabia	1	0	1	0	1
Singapore	1	0	1	0	1
Spain	0	1	0	1	1
Taiwan	1	1	1	1	1
Thailand	0	1	1	1	1
Tunisia	0	0	0	0	1

UAE	1	1	1	1	1
Ukraine	1	0	0	1	1
Total international students	22	21	21	23	22

USMC MOS	2022	2023	2024	2025	2026
Manpower	5	3	7	7	7
Intelligence	13	15	16	17	12
Infantry	20	20	30	29	24
Logistics	24	18	16	16	27
Communications	21	20	20	15	18
Field artillery	18	10	15	14	20
Engineer	13	8	11	12	13
Cyberspace	2	2	2	3	1
Amphibious assault / armor	4	2	4	3	2
Supply	2	9	3	3	4
Financial management	4	3	3	2	3
Judge advocate	3	2	3	0	3
Communication strategy and operations	3	2	4	7	3
Military police	5	2	5	4	5
Aircraft maintenance	6	5	4	2	1
Aviation supply	3	4	1	1	4
Air support control / defense / ATC / LAAD	11	10	13	10	13
Pilots / NFO	14	29	24	16	13
Other MOS	2	0	2	0	0
UAV	3	3	3	2	0
Total	176	167	186	163	173

EWS Faculty / Staff

Name	Title
Col Christopher Steele, USMC	Director
LtCol Travis Horner, USMC	Deputy Director
Matthew Erickson	Operations Manager
Dr. Kirklin Bateman	Chief Academic Officer and Faculty
LtCol Michael Conforti, USA	Chief Instructor
Maj David Grant, USMC	Director of Curriculum Development

Capt Christopher Deddo, USMC	Adjutant / Administrative Officer
LCpl Berenise Ocamposgodinez, USMC	Administrative Clerk
LCpl Daniel Diaz, USMC	Administrative Clerk
Cpl Mysiah Hines, USMC	Warehouse / Training Chief
DeAndre Bradley	Audio / Visual Information
Dr. Todd Holm	Communications Supervisor and Faculty
Grant Campbell	Communications Instructor
Kathleen Gallaher	Communications Instructor
Lt Teresa Anderson, USN	Naval Sciences Instructor Jr. / Info Mgmt
Maj Russell Cox, USMC	Course Director, MAGTF Ops Afloat
Maj Jessica Aich, USMC	Course Director, Military Adaptation & Innovation
Maj Ryan Roop, USMC	Course Director, Doctrine and Armed Forces Officer
Maj Tyler Simmons, USMC	Course Director, Planning
Maj Micah Moore, USMC	Course Director, MAGTF Ops Ashore
Maj Patrick Healy, USMC	Faculty Advisor
Maj Paul Zimmerman, USMC	Faculty Advisor
Maj Kevin Redmond, USMC	Faculty Advisor
Maj Nicholas Hoeksema, USMC	Faculty Advisor
Maj Ryan Berger, USMC	Faculty Advisor
Maj Austin Pile, USMC	Faculty Advisor
Maj Andrew Cruz, USMC	Faculty Advisor
Maj Jordan Zajac, USMC	Faculty Advisor
Maj Nathan Berg, USMC	Faculty Advisor
Maj Sarah King, USMC	Faculty Advisor
LCdr Matthew Esper, USN	Faculty Advisor
Maj Andrew Rudd, USMC	Faculty Advisor
Maj Ross Ochs, USMC	Faculty Advisor
Maj Adam Kohler, USMC	Faculty Advisor
Maj Kyle Wilmouth, USMC	Faculty Advisor
Maj Valerie Krygier, USMC	Faculty Advisor

2025 EWS AWARDS

GENERAL ROY S. GEIGER AWARD

Capt Jonathan Bagley, USMC

INTERNATIONAL MILITARY STUDENT AWARD

Capt Vincenzo Gallitelli, Italy

KRULAK CENTER AWARD FOR CREATIVITY

Capt Megan Lang, USA

CAPTAIN LARRY K. SHIPMAN MEMORIAL AWARD (GCE)

Capt Jake Martin, USMC

MAJOR WALTER M. MURPHY MEMORIAL AWARD (LCE)

Capt Derek Smith, USMC

LIEUTENANT COLONEL EARL "PETE" ELLIS MEMORIAL AWARD (CWD)

Capt Arianny Acostaalmonete, USMC

LIEUTENANT COLONEL ROBERT J. JOHNSON JR. MEMORIAL AWARD (ACE)

Capt Timothy Harpe, USMC

COLONEL DONALD G. COOK MEMORIAL AWARD (COMM)

Capt Scot Seitz, USMC

FIRST LIEUTENANT HARRY L. MARTIN MEMORIAL AWARD (ENGR)

Capt Trevor Kenahan, USMC

U.S. FIELD ARTILLERY AWARD (ARTY)

Capt Conrad Polys, USMC

MAJOR GENERAL MICHAEL ENNIS INTELLIGENCE AWARD (INTEL)

Capt Danielle Costello, USMC

INFORMATION OFEC AWARD

Capt Bridget Valencia, USMC

MARINE CORPS GAZETTE WRITING AWARD

Capt Damian David, USMC, and Capt Scot Seitz, USMC (1st Place)

Capt Hannah Montague, USMC (2d Place)

CAPTAIN PATRICK M. RAPICAULT MEMORIAL AWARD (INTERNATIONAL MILITARY STUDENT)

Capt Vincenzo Gallitelli, Italy

LIEUTENANT GENERAL JOHN J. YEOSOCK MEMORIAL AWARD (SISTER SERVICE)

Capt Braden Trent, USA

U.S. NAVAL INSTITUTE AND PROCEEDINGS - LIEUTENANT GENERAL JOHN A. LEJEUNE WRITING AWARD

Maj Juriaan Van Vugt, Netherlands

MUTTER MARINES COMMAND AND CONTROL WRITING AWARD

Capt Damian David, USMC, and Capt Scot Seitz, USMC

WOMEN, PEACE, AND SECURITY WRITING AWARD (2D PLACE)

Capt Bridget Valencia, USMC



Official U.S. Marine Corps photo



COLLEGE OF ENLISTED MILITARY EDUCATION AND MARINE CORPS SENIOR ENLISTED ACADEMY

Mission Statement

The College of Enlisted Military Education (CEME) (the Enlisted College) provides progressive educational opportunities across the enlisted PME educational continuum in order to improve leadership, sharpen critical thinking skills, and deepen student understanding of warfighting concepts in distributed and Joint environments. CEME creates ethical and highly professional leaders capable of making sound decisions in complex operational situations.

USMC Active Duty					
Enrolled students	2021	2022	2023	2024	2025
Sergeants School	1,620**	2,581	2,878	2,864	2,698***
Career School	920**	992	1,035	1,081	493
Advanced School	473	736	643	729	203
SNCO Leadership School	N/A	N/A	N/A	N/A	400***
Senior Enlisted PME Course	143	144	N/A*	N/A*	N/A*
First Sergeants School	184	217	174	289	164
Cornerstone (SgtsMaj)	89	114	101	195	142
Graduates	2021	2022	2023	2024	2025
Sergeants School	1,563**	2,544	2,719	2,754	2,123***
Career School	914**	973	1,010	1,054	477

Advanced School	465**	718	631	713	197
SNCO Leadership School	N/A	N/A	N/A	N/A	28***
Senior Enlisted PME Course	143	144	N/A*	N/A*	N/A*
First Sergeants School	184	217	173	282	163
Cornerstone (SgtsMaj)	89	114	101	195	142

* The resident Senior Enlisted PME Course was discontinued and no longer offered during FY 2023, FY 2024, and FY 2025.
** Data includes students who completed the resident schools as well as the online seminars CEME faculty facilitated due to the pandemic.
*** Data current as of 20 August 2025, enlisted schools run through the end of September 2023.

Reserves					
Enrolled students	2021	2022	2023	2024	2025
Sergeants School	426	448	510	388	416
Career School	198	211	176	159	38
Advanced School	57	98	111	101	36
SNCO Leadership School	N/A	N/A	N/A	N/A	60

Graduates					
	2021	2022	2023	2024	2025
Sergeants School	425	445	507	386	408
Career School	198	211	176	158	38
Advanced School	57	98	111	100	36
SNCO Leadership School	N/A	N/A	N/A	N/A	56

CEME Faculty / Staff	
Name	Director
Col Robert M. Barnhart Jr., USMC	Director
MGySgt Vincent R. Heinberger, USMC	Deputy Director
Dr. Catherine A. Gagnon	Dean of Academics (Acting)
SgtMaj Jacquelin Y. Townsel, USMC	8999 Program Manager
GySgt Tara M. Highbaugh, USMC	Curriculum Development, SNCOIC
GySgt Christopher R. Graikowski, USMC	Operations Chief

MSgt Luke D. Madsen, USMC	Logistics Chief
Sgt Mauricio D. Ontiveros, USMC	Administrative Chief
GySgt Lacey A. Ambrosino, USMC	Faculty Advisor Course Coordinator
Ronald L. Pettigrew	Institutional Effectiveness Officer
Lonnie Travis	Professor of Practice/Mentor
Kelly Scanlon	Professor of Practice/Mentor

Academy Directors / Staff

SgtMaj Glenn R. Ray, USMC	Director, SNCOA Quantico
MGySgt Isboset Rendonhoare, USMC	Deputy Director, SNCOA Quantico
Dr. Catherine Gagnon	Academics Officer, SNCOA Quantico
SgtMaj Damian B. Sinanon, USMC	Director, SNCOA Lejeune
MGySgt Jeffrey Crane, USMC	Deputy Director, SNCOA Lejeune
Chandra Rambo	Academics Officer, SNCOA Lejeune
SgtMaj Juanita S. Garcia, USMC	Director, SNCOA Pendleton
MGySgt Richard Flores, USMC	Deputy Director, SNCOA Pendleton
Dr. Tumona Austin	Academics Officer, SNCOA Pendleton
SgtMaj Terrell A. Ford, USMC	Director, SNCOA Okinawa
MGySgt Jeremia Pau, USMC	Deputy Director, SNCOA Okinawa
GySgt Sarojne Dabydeen, USMC	Academics Officer, SNCOA Okinawa
1stSgt Malik S. King, USMC	Director, SNCOA Twentynine Palms
GySgt Isaias Garcia, USMC	Deputy Director, SNCOA Twentynine Palms
GySgt Isaias Garcia, USMC	Academics Officer, SNCOA Twentynine Palms
1stSgt Matthew S. Caruso, USMC	Director, SNCOA Hawaii
GySgt Samantha Torres, USMC	Deputy Director, SNCOA Hawaii
Terry Booker	Academics Officer, SNCOA Hawaii



COLLEGE OF DISTANCE EDUCATION AND TRAINING

Mission Statement

The College of Distance Education and Training (CDET) designs, develops, delivers, evaluates, manages, and resources distance learning programs and products across the Marine Corps Training and Education Continuum in order to increase operational readiness.

Programs

All CDET professional military education (PME) programs have the same mission and learning outcomes as their resident counterpart programs and are recognized by the Marine Corps and Joint Staff J7 as equivalent for PME and, for Command and Staff programs, JPME 1 credit. No CDET programs are accredited by SACSCOC to grant degrees in academic year 2025–26.

Enlisted College Distance Education Program (ECDEP)

The ECDEP provides a continuum of education to help Marines sharpen their critical and creative thinking skills, increase their understanding of warfighting in complex, distributed environments, and grow as ethical, professional leaders able to make sound decisions and ensure the welfare of their subordinates. The following four interactive multimedia distance education programs (DEPs) are available on MarineNet and are prerequisites for the associated command-sponsored or resident courses: Leading Marines DEP, Corporals Course DEP, Sergeants School DEP, and Career School DEP. Additionally, the Sergeants School Seminar Program (SSSP) and the SNCO Leadership School Seminar (SLSSP) provide opportunities for staff sergeants and gunnery sergeants, across the total force, to complete PME for grade in lieu of attending a resident Staff NCO Academy.

Expeditionary Warfare School Distance Education Program (EWSDEP)

The EWSDEP educates and trains company grade officers and chief warrant officer 3s (CWO3s) to prepare them mentally and morally for billets of increased responsibility across the Marine operating forces and the Joint Force, with emphasis on the warfighting capabilities of a Marine Air-Ground Task Force (MAGTF) operating within a complex and distributed naval expeditionary environment. It provides an online prerequisite self-study module followed by four major courses taken through an onsite or online seminar. The program is designed to be completed in two years, while EWS Blended Seminar Program (EWSBSP) can be completed in one year at Quantico, VA; Camp Pendleton, CA; Camp Lejeune, NC; Camp Butler, Okinawa; and Marine Corps Base Hawaii. Three civilian university partners offer master's degree credits for course work completed in the EWSDEP and EWSBSP.

Command and Staff College Distance Education Program (CSCDEP)

The CSCDEP is an intermediate-level, JPME Phase I accredited program primarily designed for majors and CWO4s. The CSCDEP provides officers with graduate-level professional military education and training to produce skilled war-fighting leaders able to overcome diverse twenty-first century security challenges. It develops critical thinkers, innovative problem solvers, and ethical leaders who will serve as commanders and staff officers in Service, Joint, interagency, and multinational organizations. The CSCDEP offers onsite, weekend, online, and blended seminars. The eight-course program is designed to be completed in two years, although the CSC Blended Seminar Program (CSCBSP) can be completed in one year at Quantico, VA; Camp Pendleton, CA; and Camp Lejeune, NC. Fifteen civilian university partners offer master's degree credits for CSCDEP and CSCBSP coursework in a variety of disciplines.

In addition, CDET provides services in designing, developing, delivering, and overseeing a diverse array of educational resources tailored to meet the Marine Corps' distance learning needs. These resources include courseware, job aids, videos, imagery, and other digital materials. Leveraging its comprehensive e-learning ecosystem, CDET provides individual Marines and commands with learning opportunities tailored to their individual needs, enabling them to create and access content as required by their mission. This ecosystem features advanced tools such as conferencing platforms, collaborative communities, and standalone video services, fostering innovative teaching and learning methods essential in today's digital age.

EWSDEP/BSP completions	2021	2022	2023	2024	2025
USMC	863	776	820	844	949
USA	1	0	0	3	1
USAF	0	2	1	2	1
USN	0	0	1	1	1
International officers	0	2	1	2	3
Total students	864	780	823	852	955

CSCDEP/BSP completions	2021	2022	2023	2024	2025
USMC	676	572	506	420	451
USA	2	4	2	1	5
USAF	5	3	5	6	5
USN	26	29	24	14	16
National Guard	0	0	1	0	0
USCG	0	6	2	2	0
OSD	1	0	2	1	1
International officers	15	12	29	12	28
NOAA	0	0	0	0	1
Total students	725	626	571	456	507

ECDEP completions	2021	2022	2023	2024	2025
Leading Marines DEP (MarineNet)	26,186	27,860	27,925	25,898	17,489
Corporals Course DEP (MN)	16,501	17,647	19,763	18,700	16,550
Sergeants School DEP (MN)	4,531	4,923	6,803	8,499	7,670
Sergeants School Seminar Program	1,660	1,315	1,018	1,554	2,002
Career School DEP (MN)	2,486	2,450	2,899	3,237	2,873
Career School Seminar Program	1,378	1,397	1,114	1,214	1,004
Advanced School DEP (MN)	1,374	1,604	1,794	2,225	1,770
Advanced School Seminar Program	764	934	682	929	644
SNCO Leadership School Seminar Program	–	–	–	–	31
Senior Enlisted Blended Seminar Program*	0	29	29	162	–
Total students	54,880	58,159	62,027	62,418	50,033

* Senior Enlisted Blended Seminar Program has been discontinued.

CDET Faculty / Staff	
Name	Title
Terence Kerrigan	Director
Brian Real	Deputy Director
Will Kirkbride	Head, Operations & Infrastructure Department
Larry Smith	Technical Director, Educational Technology Department
Ryan Bair	Head, Digital Content Development (DCD) Department
Maj Sean Morrow, USMC	Deputy, DCD Department
Scott Erdelatz	Dean of Academics
John Brush	OPME Faculty Development Coordinator
Kelvin Jackson	EPME Faculty Development Coordinator
Mark Mitchell	Head, Institutional Research
Steve O'Dell	Head, Student Support / OCONUS Regional Director
ECDEP	
Tim Devlin	Associate Dean
Gary Purdy	Instructional Systems Specialist

Ivan Linares	Course Director
Jeff Mahalak	Course Director
David Major	Portfolio Manager
Maceo Mathis II	Course Director
Fletcher Pearson	Course Director
Brice Sayer	Course Director
Mike Streib	Course Director
Curtis Wilson	Course Director

EWSDEP

Stuart Weinstein	Associate Dean
Jared Duff	Course Director
Will Grimball	Course Director
Jim Parrington	Course Director
Tye Wallace	Course Director
Steve Wallace	Course Director / EWSBSP Instructor

CSCDEP

Dennis Haskin	Associate Dean
LtCol Grant Covey, USMC	Director, Quantico CSCBSP
Paul Armstrong	Course Director
Dan Canfield	Course Director
Sam Cook	Course Director
Brian Duplessis	Course Director
Brad Gerstbrein	Course Director
Timothy Sparks	CSCBSP Instructor
Nick Vuckovich	Course Director
Mark Wakeman	Course Director

Camp Lejeune Regional Campus

Marc Riccio	Regional Director
Maj Edison Feisal, USMC	Director, Camp Lejeune EWSBSP

LtCol Chris Ferguson, USMC	Director, Camp Lejeune CSCBSP
Jon Bradley	Regional Chief Instructor CSCDEP
John Krysa	Regional Chief Instructor EWSDEP
Tim Weber	Regional Chief Instructor ECDEP
Dr. John Strong	Regional Chief Instructor ECDEP

Camp Pendleton Regional Campus

Chet Jolley	Regional Director
LtCol Gordon Silliker, USMC	Director, Camp Pendleton CSCBSP
Mark Desens	CSCBSP Instructor
Hank Donigan	CSCBSP Instructor
Maj Mark Duran, USMC	Director, Camp Pendleton EWSBSP
Joe Russell	EWSBSP Instructor
Seth Yost	EWSBSP Instructor
Jack Hall	Regional Chief Instructor CSCDEP
Eric Taylor	Regional Chief Instructor EWSDEP
Harrison Tanksley	Regional Chief Instructor ECDEP
Robert Hightower	Regional Chief Instructor ECDEP

Fort Worth Regional Campus

Mike Maciel	Regional Director
Jim Docherty	Regional Chief Instructor CSCDEP
Patrick Towey	Regional Chief Instructor EWSDEP
Earl DeLack	Regional Chief Instructor ECDEP
Steve Collier	Regional Chief Instructor ECDEP

Hawaii Regional Campus

Jon Lowrey	Regional Director
T. C. Brady	Regional Chief Instructor CSCDEP
Brian Peterson	Regional Chief Instructor EWSDEP
Juan Williams	Regional Chief Instructor ECDEP
Nathan Nastase	EWSBSP Instructor

Miramar Regional Campus

Conrad (Gary) Dahl	Regional Director
Trey McGriff	Regional Chief Instructor CSCDEP
Jim Jamison	Regional Chief Instructor EWSDEP
Dewayne Daniels	Regional Chief Instructor ECDEP
Pat Tracy	Regional Chief Instructor ECDEP

Okinawa Regional Campus

William Thompson	Regional Director
Robin Brewer	Regional Chief Instructor EWSDEP
Rufino Gomez	Regional Chief Instructor CSCDEP
Cortez Pree	Regional Chief Instructor ECDEP

Quantico Regional Campus

Mark Shigley	Regional Director
Rory Quinn	Regional Chief Instructor CSCDEP
Sean Griffin	Regional Chief Instructor EWSDEP
Gary Smith	Regional Chief Instructor ECDEP



EDUCATIONAL TECHNOLOGY DEPARTMENT

Mission

The mission of the Educational Technology (ET) Department is to manage the incorporation and coordination of educational technology into the professional military education (PME) delivered by MCU colleges and schools, as well as the training programs delivered by schools within the Training Command, Training and Education Command (TECOM), and those in support of training and education initiatives throughout the Marine Corps.

Operations

The ET Department is located within the College of Distance Education and Training (CDET) Technology Department. The ET Department provides functional support for the Marine Corps in three primary capacities: emerging technologies, MarineNet eLearning Ecosystem requirements, and capabilities support.

The Emerging Technologies Branch researches, evaluates, and integrates emerging technologies and technical solutions in the field of distributed learning (DL) to support MCU's CDET. Identifying gaps and requirements for DL products and modeling and simulation, the team coordinates the collaboration of CDET's technology interests with the efforts of government, academia, commercial, and technology industries. This branch makes an effort to synchronize the requirements and subject matter expert (SME) participation with Headquarters Marine Corps agencies/directorates and other Marine Corps commands for the MarineNet eLearning Ecosystem DL course designs, development, and delivery.

MarineNet eLearning Ecosystem requirements are facilitated through the Requirements Branch, which is responsible for the day-to-day operations and management of the MarineNet eLearning Ecosystem. This branch manages the overall function and system requirements that fulfill CDET customer needs. The team reviews and updates business processes and use cases for instructional technology (IT) application solutions. The MarineNet eLearning Ecosystem provides the distance learning platforms that host, test, and deliver vital electronic courses and products to the Marine Corps total force worldwide in support of required Marine Corps Distance Education and Training programs. Offering a wide range of critical IT systems management and oversight, this branch provides support with content management, technical issues tracking, requirement identification, and coordination of internal and external support related to CDET's mission.

The Capabilities Support Branch builds on the support of the Requirements Branch by assisting with the day-to-day operations and management of the MarineNet eLearning Ecosystem (eLE). This branch supports the Marine Corps total force worldwide, MCU, and TECOM faculty, staff, and students in the integration and use of ET in their respective PME,

training programs, and courses. The staff is equipped to solve problematic ET challenges in a variety of academic and technical areas. Leveraging adult learning theories and proven best practices of technology in academia, the capabilities branch facilitates the seamless integration of ET throughout resident colleges and schools, as well as the distance and eLearning programs, by providing information and training.

Together, the ET Department operates and manages the MarineNet eLearning Ecosystem, which is a collection of applications designed to support training and education. Capabilities include the following:

- **Moodle:** The Learning Management System (LMS) for MCU is Moodle. This open-source online learning platform supports training and education across the Marine Corps. It is designed to provide staff, faculty, and students with a system to support various instructor-led learning and engagement methods. Access to Moodle can be accomplished via any modern web browser or Moodle mobile application.
- **MarineNet Video Services (MVS):** MVS allows users to bridge the gap between doctrine, formal distance learning modules, resident schoolhouse training, and on-the-job training by providing a YouTube-like service that is protected according to DOW specifications. MVS works on all devices, allowing eLE users to view or upload videos from home, work, or the field. Units and schoolhouses can sponsor their own channel and manage the upload and review process of user-generated content, allowing learners to be creative in their learning activities. MVS can handle CUI information and ensures access to CUI is only for those who CAC authenticate into the eLE.
- **Library:** Files and folders are available to all Marines/authorized civilians. Library course and reference materials related to training and educational topics are available for users to access, download, and/or save. Units and schoolhouses can sponsor and manage the upload and review process of generated content. The library items are accessible on all devices from home, work, or the field. Library items can be integrated with other eLE components, including MarineNet Video Services, Moodle, and communities. The library can handle CUI information and ensures access to CUI is only for those who CAC authenticate into the eLE.
- **Communities:** Verint Communities is a social community platform with tools to help foster collaboration, sharing, and user involvement. eLE users can request a community page with the intention of building a membership based on organizations and command relationships. Community management allows users to design the user interface, manage permissions and community membership access, and create subcommunities. The community platform can easily integrate with other components of the eLE, including MarineNet Video Services, the library, and Moodle.
- **Virtual Learning Environment (VLE):** Adobe Connect is a tool that assists with real-time and recorded presentations, online training, learning modules, synchronous meetings, webinars, virtual events, and user desktop sharing. Adobe Connect meeting rooms are persistent, allowing content to be uploaded and organized ahead of time. Meeting rooms can host 100 concurrent attendees with up to 20 breakout rooms. Seminar rooms can be requested for larger meetings of up to 1,000 concurrent attendees. With proper justification, any eLE user can request access to hosting permissions. Participants do not need accounts to attend meetings or seminars. CUI content is authorized using the appropriate template.
- **Questionmark OnPremise (QMOP):** Questionmark is an assessment creation, delivery, and analytics tool available for content creators. Graded assessments such as quizzes and tests can be exported as SCORM packages and added to Moodle and self-paced courses. QMOP also facilitates survey development and delivery, which can be distributed to students via a direct link, emailed, added to a course, or accessed using a QR code. These anonymous surveys offer data collection options such as demographic special fields and branching. Detailed analytics

for all assessment types can be aggregated by group or separated into individual student responses. Reporting capabilities include data points such as overall performance, learning objective breakdowns, and question/topic reliability scores.

- **Self-paced Courses:** Self-paced courses host electronic distance learning courses, which are distributed through Rustici’s Content Controller. Most self-paced courses are classified as interactive multimedia instruction, which are designed to support students without an instructor, and include practical exercises, preliminary and end-of-course exams, and checks on learning.
- **dominKnow (currently in pilot phase):** dominKnow is a cloud-based eLearning authoring and learning content management system (LCMS) designed for creating, managing, and publishing digital learning experiences. It combines traditional eLearning course authoring with responsive design tools, software simulation capabilities, and content collaboration features to produce interactive, multi-device compatible content such as courses, assessments, job aids, knowledge bases, and software training materials.

ET Faculty / Staff	
Name	Title
Larry E. Smith II, EdS	Director of ET / CDET Technical Director
Dr. Erika Jacobs	Deputy Director / Capabilities Support Branch Head
Kristen Stringer	Requirements Branch Head
Sean Rugge	Senior Educational Technologist
Capt Kenny Li, USMC	MarineNet Officer (USMC officer billet)
Capt Jacob Dubois, USMC	Emerging Technologies Officer (USMC officer billet)
Teresa Valcourt	LMS Officer
Vacant	Educational Technologist
Emerald Agyemang	Assistant LMS Officer
Taryn Lane	Instructional Systems Designer
Silas Schaeffer	Instructional Systems Design Specialist



Official U.S. Marine Corps photo



COMMANDANT OF THE MARINE CORPS FELLOWS, FOREIGN PROFESSIONAL MILITARY EDUCATION (FPME), AND THE OLMSTED SCHOLAR PROGRAM

The commanding general, Education Command (CG EDCOM) / president of MCU directs CMC Fellows, Foreign PME Students, and Olmsted Scholars on behalf of the Commandant of the Marine Corps. Each program offers selected Marine officers unique developmental experiences. Deputy Commandant, Manpower and Reserve Affairs (DC, M&RA) selects or screens for all programs except as noted. Once selected, participants come under operational control of the CG EDCOM / President of MCU.

Fellows

CMC Fellows and CMC National Fellows are annually selected via the Top-Level School (TLS) or Commandant's Professional Intermediate-level Board (CPIB) selections processes under purview of DC, M&RA. Senior CMC Fellows are post-TLS assignments coordinated by MMOA. Fellows are assigned for 10–12 months to academic institutions, businesses/corporations, the interagency, research and development organizations, or policy think tanks where they interface with other military fellows, academics, and government or corporate/political leaders. Developmental opportunities span strategic, national, and international relations as the fellows represent the Department of War (DOW), generally, and the CMC/Marine Corps, specifically, in various forums. Fellows for academic year 2025–26 are:

CMC Fellowship	AY 2025–26 Fellow
Council on Foreign Relations, New York City, NY ¹	Col Zeb Beasley II, USMC
Brookings Institution, Washington, DC ²	LtCol Lonnie C. Wilson, USMC
Center for a New American Security (CNAS), Washington, DC ²	LtCol Craig M. Schnappinger, USMC
Center for Strategic and International Studies (CSIS), Washington, DC ²	LtCol David G. Batcheler, USMC
Atlantic Council of the United States, Washington, DC ²	LtCol Caleb D. Eames, USMC
School of Advanced International Studies (SAIS), Johns Hopkins University, Washington, DC ³	LtCol Jeffery C. Davis, USMC
Secretary of Defense Executive Fellows Program (SDEF), Washington, DC ⁴	LtCol William W. Cronkright, USMC LtCol Richard A. Iafelice, USMC LtCol Craig M. Warner, USMC

Secretary of Defense Strategic Thinkers Program (STP), SAIS, Johns Hopkins University, Washington, DC ³	LtCol Drew T. Bossart, USMC LtCol Jonathan W. Landers, USMC
John F. Kennedy School of Government, Harvard University, Boston, MA	LtCol Patrick C. Holland, USMC
Hoover Institution, Stanford University, Stanford, CA	LtCol Leo P. Spaeder III, USMC
MIT Security Studies Program, Cambridge, MA	LtCol Daniel F. Knudson III, USMC
MIT Lincoln Labs, Lexington, MA	LtCol Luther P. Watts, USMC
International Security Studies, Yale University, New Haven, CT	LtCol Timothy F. Riemann, USMC
Fletcher School, Tufts University, Medford, MA ³	Maj Stephen C. Scott, USMC
Logistics Fellow, Penn State University, State College, PA ³	LtCol Matthew J. Schultz, USMC Maj Alexander D. Irion, USMC
Department of State, Washington, DC	LtCol Melissa A. Depriest, USMC
Stockdale Center for Ethical Leadership, USNA, Annapolis, MD	LtCol Thomas R. Giraldi, USMC
FedEx, Memphis, TN	Maj Melissa D. Latham, USMC
Watson School of International and Public Affairs, Brown University, Providence, RI ³	Maj Tyler S. Cerrato, USMC
Notre Dame International Security Center, University of Notre Dame, IN	Maj David M. Chang, USMC
Morgan Stanley/Cyber, New York City, NY	Maj Joseph P. Locksmith, USMC
Dominion Energy/Cyber, Richmond, VA	Maj Cyrus B. Hall II, USMC
Defense Advanced Research Projects Agency (DARPA), Arlington, VA	Maj Christopher M. Morales, USMC
National Geospatial-Intelligence Agency (NGA), Springfield, VA ⁵	Maj Allen J. Travis, USMC
U.S. Attorney's Office, Eastern District of Virginia, Alexandria, VA ⁵	Maj Jose M. Ortiz, USMC
Officer of the Federal Defender, Charlotte, NC ⁵	Maj Trevor W. Perkins, USMC
Asia-Pacific Center for Security Studies, Honolulu, HI	Maj Patrick B. Moran, USMC

¹ Senior CMC Fellow, nominated by the CMC and selected by the Council on Foreign Relations.

² Senior CMC Fellow.

³ Fellowship leads to a master's degree.

⁴ Secretary of Defense Executive Fellows: corporate assignments change annually.

⁵ CMC Fellow/Judge Advocate.

Foreign PME

Officers are selected for a foreign PME assignment from the TLS or Commandant's Professional Intermediate Board (CPIB/ILS) processes conducted by the DC, M&RA. Foreign PME provides a unique opportunity to learn of the peoples, mores, cultures, and perspectives on strategic and international issues across multinational partners. Foreign PME students for academic year 2025–26 are indicated below. School dates run from the summer to the following summer unless otherwise indicated.

Foreign Professional Military Education: Top and Executive Level Schools (AY 2025–26)

Argentine Defense School (Jan–Dec) (every 4 years)	LtCol Joshua S. Diddams, USMC (Jan–Dec 2027)
Australian Defence College (Jan–Dec) (every 4 years)	LtCol Jared L. Reddinger, USMC (Jan–Dec 2025)
India National Defence University (every 4 years)	Next fill: AY 2027–28 (Jan–Dec 2028)
French Centre des Hautes Etudes Militaires (CHEM) (every 3 years)	Next fill: AY 2027–28 (Aug 2027–Jun 2028)
Inter-American Defense College, Ft McNair (annual)	LtCol Robin L. Fonseca, USMC (Jul 2025–Jun 2026) LtCol Brent L. Kershaw, USMC (Jul 2026–Jun 2027) LtCol William F. Dammin, USMC (Jul 2026–Jun 2027)
Israeli National Defense College (annual)	Gapped
Japan, National Institute for Defense Studies (biennial)	Col Dan Thunen, USMC (Jul 2026–Jun 2027) LtCol Alexandra C. Fitzgerald, USMC (Jul 2028–Jun 2029)
NATO Defense College (4 per year/6-month course) (USMC + USMCR)	LtCol Patrick J. Mullen, USMC LtCol Heath A. Phillips, USMC LtCol Christopher A. Thrasher, USMC
Pakistan National Defence University (every 4 years)	Next fill: AY 2026–27 (Aug 2026–Jul 2027)
UK-Royal College of Defence Studies (biennial)	Next fill: AY 2026–27 (Aug 2026–Jun 2027)

Foreign Professional Military Education: Intermediate Level Schools (AY 2025–26)

Argentine Naval Command and Staff (biennial)	Maj Michael D. Lowery, USMC (Jan–Dec 2025) Maj Nicholas C. MacDonald, USMC (Jan–Dec 2025)
Australian Joint Command and Staff (annual)	Maj Joshua D. Winters, USMC (Jan–Dec 2025) Maj Kyle S. King, USMC (Jan–Dec 2026) Maj Cameron W. Jones, USMC (Jan–Dec 2027) Maj Thompson S. Engel, USMC (Jan–Dec 2028)
Brazilian Naval Command and Staff (biennial)	Maj Theodore A. Sukramani, USMC (Oct 2025–Dec 2026)
Royal Brunei Command and Staff (every 4 years)	Maj Alexander F. Coffey, USMC (Jan–Oct 2025) Next fill: AY 2028–29 (Jan–Oct 2029)
Canadian Joint Command and Staff (annual)	Maj Steven S. Patterson, USMC (Aug 2025–Jul 2026) Maj Ibrahim Diallo, USMC (Aug 2026–Jul 2027)
Chilean Naval Command and Staff (biennial)	Maj John D. Brown, USMC (Jan–Dec 2026)
Colombia Command and Staff College (biennial)	Maj Philip S. Urban, USMC (Jan–Dec 2025) Maj Ryan J. Bare, USMC (Jan–Dec 2026)

French Command and Staff College, Joint and optional Army (Land) C&S (annual)	Maj Skye C. Martin, USMC (Dec 2024–Jul 2026) Maj Peter L. Zheng, USMC (Dec 2024–Jul 2026) Maj Joshua P. Hays, USMC (Dec 2025–Jul 2027) Maj Brandon R. Hee, USMC (Dec 2026–Jul 2028)
Japanese Joint Command and Staff (annual)	Maj Benjamin E. Barr, USMC (Apr 2025–Jul 2026) Maj Bradley D. Hood, USMC (Apr 2025–Jul 2026) Maj Caleb Y. Wu, USMC (Apr 2026–Jul 2027) Maj Maverick J. Santamaria, USMC (Apr 2027–Jul 2028)
Korean Joint War College (C&S) (annual)	Maj Justin C. Snell, USMC (Jan–Dec 2025) Maj Adrian T. Felder, USMC (Jan–Dec 2026) Maj Taylor G. Barefoot, USMC (Jan–Dec 2027) Maj Shane J. Kim, USMC (Jan–Dec 2028)
New Zealand Joint Staff College (every 4 years)	Maj William P. Savino, USMC (Jan–Dec 2025) Maj Jesse C. Gendreau, USMC (Jan–Dec 2026)
Norwegian Command and Staff College (annual: USMC+USMCR)	Maj Matthew K. Bergman, USMC (Jun 2026–Dec 2027)
Spanish Joint Command and Staff College (biennial)	Maj Manuel A Cuesta, USMC (Aug 2026–Jul 2027)
Royal Thai Naval Command and Staff College (biennial)	Maj Tyrel L. Campbell, USMC (Oct 2025–Sep 2026) Maj Hunter R. Gibson, USMC (Oct 2027–Sep 2028)
UK, Advanced Command and Staff Course (annual)	Maj Michael H Nolan, USMC (Aug 2025–Jul 2026) Maj Christopher J. Hale, USMC (Aug 2026–Jul 2027)
Western Hemisphere Institute for Security Cooperation (WHINSEC) (biennial: USMC + annual: USMCR)	Maj Victor G. Castro, USMC (Jun 2025–May 2026) Maj Michael A. Guzman, USMC (Jun 2027–May 2028)

Olmsted Scholars

The George and Carol Olmsted Foundation annually provides highly qualified officers and their families an opportunity for leadership and cultural development while immersed in a foreign culture. Following foreign language training, an Olmsted Scholar spends between two and three years in the assigned country while completing graduate studies at an international civilian university. Applicants are screened via the CPIB and Commandant's Career-Level Education Board (CCLEB) under the purview of DC, M&RA (MMAA-3) and selected by the Olmsted Foundation. Current Olmsted Scholars and their assignments are listed below:

Location	Olmsted Scholar	Years in-country
Poznan, Poland	Capt Emma A. Mickelson, USMC	2024–26
Ljubljana, Slovenia	Capt Turner J.S. Brown, USMC	2024–26
Valparaiso, Chile	Maj Patrick E. McDonnell, USMC	2024–26
Mendoza, Argentina	Maj Jenner M. Yuhas, USMC	2024–26
Taipei, Taiwan	Capt Jonathan G. Hebel, USMC	2025–27
Bogota, Colombia	Capt Andrew R. Hollister, USMC	2025–27
Krakow, Poland	Maj Christopher J. Maloney, USMC	2025–27

Siena, Italy	Maj Lonnie W. Carraway Jr., USMC	2026–28
Bratislava, Slovakia	Maj Mike K. Jacobs, USMC	2026–28
Louvaine, Belgium	Maj Brandon J. Klewicki, USMC	2026–28

Fellows Faculty / Staff

Name	Title
LtCol Jim Pineiro, USMC	Director, Fellows, Foreign PME, Olmsted Scholars
Maj Taylor Wulff-Morrison, USMC	Deputy Director, CMC Fellows, Foreign PME, Olmsted Scholars

Fellows Faculty Mentor Roster

Name
Dr. Chris Yung
Dr. Bill Morgan
Jonathan Post
Dr. Amin Tarzi
Trent Hone
Dr. Douglas Streusand
Dr. Doga Eralp
Dr. Bradford Wineman
Dr. Nathan Packard
Dr. James Joyner
Dr. Christopher Anzalone
Dr. Thomas Sheppard
Dr. Craig Swanson
Dr. Lon Strauss
Dr. Jorge Benitez
Dr. Paul Gelpi
Dr. Eric Shibuya
Dr. Benjamin Jensen
Dr. James Lacey
Dr. Claire Metelits



MARINE CORPS DOCTOR OF PHILOSOPHY PROGRAM

Mission

The Marine Corps Doctor of Philosophy Program's (PHDP) purpose is to develop a cohort of strategic and technical thinkers and leaders capable of applying substantive knowledge, directing original research, and leveraging relationships with industry and elements of national security. Uniformed officers with doctorate-level education provide deployable and highly skilled manpower support to senior leaders, as well as help generate national, defense, and Service strategies in an increasingly complex world. Senior leadership recognizes the need to develop resident talent within the Corps and manage and retain our highly educated officers.

Program Tracks

There are two unique PHDP tracks. The PhD–Strategy Track candidates are selected to attend resident civilian PhD education programs in the fields of strategy, national security, military history, public policy, political science, and government. The PhD–Technical Track candidates are selected to attend the Naval Postgraduate School and enroll in a PhD program in operations research, modeling virtual environments, information sciences, and computer science.

PhD–Strategy Track			
Name	University	Concentration	Cohort
LtCol David J. Parker, USMC	Salve Regina University	Political science	AY2023
Maj Jake T. Yeager, USMC	Stanford University	Political science	AY2023
LtCol William T. Messmer, USMC	University of Notre Dame	Political science	AY2024
LtCol Brian K. Slusser, USMC	American University	International relations	AY2024
LtCol Sarah K. Horn, USMC	Georgetown University	Government	AY2025
LtCol Mark R. Bertolone, USMC	American University	International relations	AY2025
LtCol Brian K. Kerg, USMC	FY26 Selectee	TBD	AY2026
Maj Victor G. Ray III, USMC	FY26 Selectee	TBD	AY2026

PhD-Technical Track

Name	University	Concentration	Cohort
Col Agur S. Adams, USMC	Stanford University	Electrical engineering	AY2022
Maj John J. Sabol III, USMC	Naval Postgraduate School	Operations research	AY2023
Maj Christopher J. Teska, USMC	Naval Postgraduate School	Operations research	AY2023
Maj Christopher O'Brien, USMC	Naval Postgraduate School	Operations research	AY2024
Maj Larry W. Wigington, USMC	Naval Postgraduate School	Operations research	AY2024
Maj Nicholas S. Payne, USMC	Naval Postgraduate School	Operations research	AY2025
Maj Benjamin I. Branson, USMC	Naval Postgraduate School	Operations research	AY2025
Capt Caleb G. Crispell, USMC	FY26 Selectee	TBD	AY2026
Capt Joseph J. Kelly, USMC	FY26 Selectee	TBD	AY2026

PHDP Faculty / Staff

Name	Title
LtCol Jim Pineiro, USMC	Director
Maj Taylor Wulff-Morrison, USMC	Deputy Director
Kristina Creger	Financial Management Analyst

To find more information, reference *Marine Corps Order 1524.2, Marine Corps Doctor of Philosophy Program*, published on 19 May 2021.



LEJEUNE LEADERSHIP INSTITUTE

Mission Statement

The Lejeune Leadership Institute (LLI) develops leadership training, education, and policies in order to facilitate the development of ethical leaders firmly rooted in the Marine Corps heritage of selfless service, core values, and warfighting excellence. To achieve this, LLI proposes new ideas and provides training and education in the areas of leadership and ethics within MCU and throughout the total force. LLI also facilitates leadership training and education for both uniformed and civilian leaders.

Cornerstone Program

Established in 1993 by the Commandant of the Marine Corps, Cornerstone prepares colonel- and lieutenant colonel-level commanders, command senior enlisted leaders (CSELs), and their spouses for the challenges of command. O5-level commanders and CSELs attend for eight days, while O6-level commanders, CSELs, and spouses attend for the final five days. Cornerstone provides a comprehensive overview of the Marine Corps today, highlighting best practices, policies, and leadership expectations so that commanders and sergeants major leave the course confident about taking command, better prepared to execute their roles and responsibilities ethically and effectively, and more capable of making decisions with a Service-level perspective.

Brigadier General Select Orientation Course

LLI administers the Brigadier General Select Orientation Course (BGSOC) in coordination with Training and Education Command (TECOM). This week-long program orients newly selected brigadier generals (O7) and Senior Executive Service (SES) equivalents to Marine Corps priorities, best practices, and policies. Spouses also participate. BGSOC ensures that senior leaders are prepared to execute their new roles and responsibilities, make decisions from a Service-level perspective, and build enduring relationships while gaining insight from other senior Service leaders.

Slated Enlisted Leader Orientation Course

In partnership with the College of Enlisted Military Education (CEME), LLI supports the Slated Enlisted Leader Orientation Course. This one-week program prepares newly selected E9s to serve as senior enlisted advisors on general officer command teams. SELOC examines the advisory role of slated enlisted leaders, ensuring that CSELs leave the course confident about joining general officer-level command teams, better prepared to perform their duties ethically and effectively, and equipped with a strong network of peers and mentors.

Executive Education Program

The Commandant of the Marine Corps established the Executive Education Program (EEP) in 2005 in order to provide structure to the professional growth and assignment strategy for general officers (GO), SESs, and O7 level command slated enlisted leaders (CSEL, sergeants major, and master gunnery sergeants).

The Lejeune Leadership Institute is tasked with managing the program for the president, MCU. LLI, in concert with M&RA (MMSL & MPC) and Marine Corps Senior Enlisted Academy (MCSEA), reviews and recommends changes to approximately 32 EEP courses, solicits participation, builds a slate for approval by the president of MCU, and manages all administrative matters for GO, SES, and CSEL participation through completion of courses to include all funding. Analysis of GO, SES, and CSEL participation feedback is used to ensure courses remain relevant and effective.

Ethics and Ethical Decision Making

Since 2010, the LLI Ethics Branch (EB) has provided ethical leadership and ethical decision-making instruction throughout all programs associated with MCU. The EB has supported and helped to develop all ethics programs at all schools under TECOM. The EB uses various teaching methods from lecture to case study and focuses content at the appropriate level, including both resident and nonresident programs.

During the last 10 years, the EB has supported mobile training teams to provide ethical leadership instruction across the Corps. Currently, the EB supports ethical leadership “train the trainers” programs of instruction to enable command leadership to deliver ethical leadership instruction in their own commands. The Ethics Branch is routinely invited to provide ethical leadership instruction to the other Services and international senior military educational organizations. The EB takes part in conferences, seminars, and other training opportunities across the DOD and with allied nations’ militaries.

Marine Leader Development (MLD)

In September 2012, the CMC directed LLI to design a leadership development initiative for the Marine Corps to deliberately continue the growth of Marine leaders and strengthen unit cohesion.

Marine Corps Order 1500.61, Marine Leader Development established the program to provide a broad framework for developing leaders at the unit level to strengthen unit readiness and help individual Marines achieve their full potential. MLD is completely tailorable and intended to be unit-specific, affording maximum flexibility for a commander and subordinate leaders to draw from a variety of resources that will most positively impact the development and growth of their Marines. MLD is designed to maintain a simple and overarching approach in that it replaces the cumbersome mentoring program, clarifies counseling intervals, and organizes packs of available current and future leadership resources (e.g., Marine Total Fitness). To support the MCO, LLI created and maintains a public website that provides relevant and current information on programs, policies, orders, and directives as well as numerous best practices focused on developing the whole Marine. Captured in six functional areas, the website is organized to provide individual Marines and small unit leaders with a clearinghouse of information for enhancing personal and professional development across the Corps.

Marine Corps Civilian Leadership Development Program (MCCDLP)

The Marine Corps Civilian Leadership Development Program (MCCDLP) was established on 5 January 2010, affirming the Marine Corps’ commitment to civilian leadership development. MCCDLP is the platform for civilians to acquire leadership skills in response to federal regulations that address DOD-defined leadership competencies for federal employees. The program is for Marine Corps civilians (GS 4–15 and their equivalents).

MCCLDP is leadership development through a nonsequential, four-tiered approach. This program consists of leadership modules available on MarineNet, local leadership programs funded by LLI, leadership development seminars, centrally managed courses that are board-selected and grade-level specific, and the MCU Civilian Leadership Certificate program. LLI is continually working to provide valid and relevant leadership training to civilian Marines.

	2021	2022	2023	2024	2025
Total students	807	1,298	1,330	1,477	1,869
Military students	2021	2022	2023	2024	2025
USMC Cornerstone Program – officers	299	246	273	286	282
USMC Cornerstone Program – CSELs	122	105	58	194	140
USMC Brigadier General Select Orientation Course (BGSOC) – GOs	10	15	0	20	18
USMC Slated Enlisted Leader Orientation Course (SELOC)	N/A*	16	0	23	10
USMC Executive Education Program – GOs	13	72	123	104	72
USMC Executive Education Program – CSELs**	N/A	N/A	N/A	N/A	15
USMC Ethics and Ethical Decision Making**	N/A	N/A	N/A	N/A	560
Total military	444	454	454	627	1,097
* SELOC did not exist until 2022 and BGSOC was run wholly by SPD and TECOM before 2021.					
** New additions to the Factbook.					
Civilian students	2021	2022	2023	2024	2025
Federal employees of the Marine Corps (all communities of the civilian workforce), Tier II, III, IV	140	653	700	633	598
USMC SESs participating in the EEP	5	22	22	23	14
USMC Brigadier General Select Orientation Course (BGSOC) – SESs	10	7	0	11	5
USMC Brigadier General Select Orientation Course (BGSOC) – spouses	18	19	0	25	18
USMC Cornerstone – spouses	190	143	154	158	137
Total civilian	363	844	876	850	772

LLI Faculty / Staff

Name	Title
Col NaTasha M. Everly, USMC	Director
Maj Adam J. Franklin, USMC	Deputy Director
Dr. Paolo Tripodi	MCU Ethics Chair and Head of the Ethics Branch
Jamie Deets	Head, Civilian Leader Development Program
Cynthia Dowd	Civilian Leader Development Program
Dr. David Walker	Head, Professional Programs
Taylor Wilson	Executive Education Program
Ron Hopchak	Administrative Officer

RESEARCH & OUTREACH



OUTREACH

Outreach is a critical component of the intellectual life of MCU. Through deliberate engagement, outreach activities bring new knowledge into the classroom, inform curriculum and research, equip decision-makers with timely and relevant analysis, and enhance the reputation and impact of the university.

MCU faculty, staff, and students conduct outreach that connects the university to the fleet, interagency partners, fellow PME institutions, alumni, local communities, and academic and professional associations in the United States and abroad. These engagements occur through collaborative research and educational initiatives, invited lectures and seminars, conferences and workshops, professional service, and sustained partnerships that strengthen intellectual exchange across the defense and security enterprise.

Follow our social media accounts for more information about our outreach efforts:

- LinkedIn: <https://www.linkedin.com/school/marine-corps-university>
- X: <https://x.com/MarineCorpsU>
- Facebook: <https://www.facebook.com/MarineCorpsU>
- Instagram: <https://www.instagram.com/marinecorpsuniv/>

Speakers Bureau

MCU's Speakers Bureau connects MCU's experts to civic organizations, schools, businesses, and other public groups. The purpose of the Speakers Bureau is for MCU faculty and staff to share their diverse expertise through community engagement. Members of the Speakers Bureau educate and inform the public and sponsoring organizations about the Marine Corps, MCU, Marine Corps Education Command, and the professional military education (PME) continuum. Specific topics include but are not limited to PME curricula and other military-related academic subjects (e.g., military history and leadership), issues in education, and critical thinking.

More information on Speakers Bureau areas of interest can be found here: <https://www.usmcu.edu/Outreach/Marine-Corps-University-Speakers-Bureau/Speakers-Bureau-Members-and-Topics/>

Academic Research Assistant, Volunteer, and Internship Program

The Academic Research Assistant, Internship, and Volunteer Program is designed to provide support to MCU faculty and staff. In general, faculty and staff, working with their educational program deans/directors, will be responsible for screening, selecting, evaluating, and coordinating all details regarding research assistants and interns. Volunteers may

work with faculty at the discretion of the faculty member and dean/director. Applicants must be U.S. citizens and 18 years of age on or before the first day of reporting for duty.

Outreach Consortium

As an outgrowth of the collaborative working relations effort, MCU Outreach developed a formal collaboration group to satisfy the MCU Strategic Plan, Goal 5, that addresses engagement opportunities. Specifically, the Outreach Consortium was developed to satisfy the following critical task: “Strengthen professional relationships with sister Service, joint, and civilian institutions to develop a shared understanding of each other’s programs, discuss methods of instruction, and share best practices.” There are a total of about 40 members of the MCU Outreach Consortium.

Outreach Faculty / Staff	
Name	Title
Dr. Lauren Mackenzie	Speaker’s Bureau Coordinator
Laurel E. Thoreson	Outreach and Engagement Specialist



Official U.S. Marine Corps photo



BRUTE KRULAK CENTER FOR INNOVATION & FUTURE WARFARE

Mission Statement

The Brute Krulak Center for Innovation & Future Warfare supports all students and faculty at Marine Corps University through complex problem solving, fostering an environment that enhances our collective warfighting capability and facilitating and encouraging novel solutions to current and future warfighting challenges in order to expand the Corps' competitive edge and improve our warfighting effectiveness. The center's activities focus on the following activities:

Educational Wargaming

Enhancing the decision-making and cognitive warfighting abilities of students.

AI Integration

Improving the quality of wargame experiences, assessments, and player decisions.

Wargaming Community of Practice

Fostering a culture and environment of shared insights, best practices, and tools.

Student Tournaments

Promoting opportunities for players to get reps and sets in warfighting decisions.

Tool Innovation

Delivering the most advanced and current wargaming tools to support educational outcomes.

Faculty Development

Integrating and conducting meaningful wargaming activities to meet desired learning outcomes.

Contact us at wargaming@usmcu.edu

Visit us at <https://www.usmcu.edu/Academic-Programs/Krulak-Center/>

Brute Krulak Center for Innovation & Future Warfare Staff

Name	Title
Tim Barrick	Acting Director of the Krulak Center and Director of Wargaming
Calleen Bottenberg	Deputy Director of Wargaming
Capt Timothy Tidwell, USMC	Modeling and Simulation Officer



“Being ready is not what matters. What matters is winning after you get there.”

**Lieutenant General
Victor H. “Brute” Krulak**



Official U.S. Marine Corps photo



GENERAL ALFRED M. GRAY MARINE CORPS RESEARCH CENTER

Mission Statement

The General Alfred M. Gray Marine Corps Research Center (GRC) houses the Library of the Marine Corps (LoMC) and the GRC Conference Center. Combined, their mission is to support study, research, and instruction at all levels throughout the Marine Corps. The GRC coordinates and provides access to research resources, services, and facilities to support professional military education.

Library of the Marine Corps

The LoMC consists of three branches: Research Branch, Virtual Branch, and Quantico Base Library. Research and Virtual Branches directly support the Marine Corps University.

The Research Branch provides access to print and electronic academic and professional research resources in support of professional military education. Its services consist of instructing and assisting patrons in selecting and using the most appropriate resources for their research needs, interlibrary loan, and copyright coordination services for students and faculty.

The Virtual Branch manages acquisition and administration of software applications, digital collections, and systems used to catalog and provide access to the LoMC's resources. It ensures effective delivery of digital information and research resources to MCU students, faculty, and staff both on and off campus.

Quantico Base Library

Quantico Base Library, supported by Marine Corps Community Services, provides educational, informational, and recreational library needs for military personnel and their family members stationed aboard MCB Quantico.

GRC Conference Center

The GRC Conference Center is available for professional meetings and conferences that enhance and support MCU's mission. The GRC has eight meeting rooms that hold from 8 to 30 people. The Conference Center features a three-room modular space and a 247-seat auditorium for short conferences and meetings. The auditorium and adjacent three-room modular space are cleared for conferences to the secret level. The Conference Center is not available for private functions.

Contact Information

Website: <https://grc-usmcu.libguides.com/library/home>

GRC Staff	
Name	Title
Gregory Cina	Director, Library of the Marine Corps
Alexis Linoski	Head, MCU Research Library Branch
Monika Maslowski	Head, MCU Virtual Library Branch
Richard Freeman	Head, Quantico Base Library



Photo courtesy of MCUP



HISTORY DIVISION

Mission Statement

The mission of History Division is to preserve, present, promote, and document the history of the Marine Corps and how it relates to United States history. Archivists and historians collect documents and accounts of permanent value to the Corps' history, preserve them for future use, and distribute the history of the Corps through publications, papers, and other programs in order to preserve history, aid combat and noncombat decision making, support PME, motivate Marines, and inform the American public.

The Histories Branch

The Histories Branch preserves and presents Marine Corps history through a variety of written products, including definitive histories, monographs, articles, and conference presentations. Recent publications concentrate on the World War I commemorative series and the Vietnam War commemorative series. Topics currently being researched and written about include a history of Marines in the Frigate Navy and Marines in Operations Iraqi Freedom and Enduring Freedom. Historians also conduct history interviews of selected Marines whose experiences provide illuminating insight and background into campaigns, operations, or separate combat actions that have potential for future use to set policy, standards, or doctrine. The historians also seek out career interviews on those Marines who shaped the setting of policy and doctrine or had a major, long-lasting effect on the Marine Corps.

Archives Branch

The Marine Corps Archives contain a wide range of records that include the official command chronologies collected from every command and unit in the Marine Corps. Many records are digitized and cataloged to make them available to the widest audience possible and maximize their utility to the Marine Corps. The collection holds official documents and a large number of personal papers collections that reflect the long and varied history of the Marine Corps. The archive holds the university's curriculum files and provides access to the student papers collection. To control growth and ensure that the most important items are preserved, the collections committee maintains rigorous standards and all collections decisions are subject to the approval of the president, MCU.

The Archives Branch holds extensive nonarchival internal working files covering areas of interest to the Marine Corps grouped by subject, biography, unit, and photographs. The files are used to answer questions from a wide patron base ranging from members of Congress, the Commandant's office, Marine units, and the general public. The branch researches and verifies command and unit participation in different exercises and campaigns to create accurate Unit Lin-

age and Honors Certificates and award the appropriate associated campaign streamers. The Commemorative Naming Program researches Marine Corps history to ensure that Marine Corps buildings, facilities, and streets are named for deserving Marines.

Field History Branch

The Field History Branch is composed of a Marine Corps Reserve Individual Mobilization Augmentee Detachment. Its members are trained field historians. During combat operations, field historians are deployed to collect oral history interviews from a wide variety of Marines—from those executing the plan to the planner—with the aim of capturing all operational aspects from all command levels. They also collect plans, orders, maps, overlays, photographs, and operational message traffic for inclusion in the archives, and they occasionally collect three-dimensional artifacts intended for the National Museum of the Marine Corps (NMMC). During peacetime, the field historians interview Marines returning from deployments to capture the greatest number of perspectives on current operations.

Contact Information

history.division@usmcu.edu

History Division Staff	
Name	Title
Dr. Shawn Callahan	Director
Mary A. Rose	Deputy Director
LtCol Thomas "Pat" McKavitt, USMC	Operations Officer
Dr. Seth A. Givens	Head, Histories Branch
John J. Lyles	Head, Archives Branch



Official U.S. Marine Corps photo

MARINE CORPS SENIOR SERVICE REPRESENTATIVES

Senior Service Representatives (SSR) represent the Commandant of the Marine Corps (CMC) at a particular school or institution to ensure matters pertaining to the Marine Corps and its personnel are effectively and properly integrated at other Service schools. The president of MCU is the SSR's conduit to CMC concerning all matters related to PME policy.

AIR UNIVERSITY

Maxwell Air Force Base, Montgomery, Alabama
Col Gary D. Thompson (gary.d.thompson@au.af.edu)

U.S. ARMY WAR COLLEGE

Carlisle Barracks, Pennsylvania
Col Williams P. Donnelly III (william.donnelly.mil@armywarcollege.edu)

U.S. ARMY COMMAND AND GENERAL STAFF COLLEGE

Fort Leavenworth, Kansas
Col Jacob Q. Robinson (jacob.q.robinson.mil@army.mil)

U.S. NAVAL WAR COLLEGE

Newport, Rhode Island
Col Zachary T. Schmidt (zachary.schmidt@usnwc.edu)

NATIONAL WAR COLLEGE AND COLLEGE OF INTERNATIONAL SECURITY AFFAIRS

Fort McNair, Washington, District of Columbia
Col Daniel J. Wittnam (daniel.j.wittnam.mil@ndu.edu)

EISENHOWER SCHOOL FOR NATIONAL SECURITY AND RESOURCE STRATEGY

Fort McNair, Washington, District of Columbia
Col Daniel J. Wittnam (daniel.j.wittnam.mil@ndu.edu)

JOINT ADVANCED WARFIGHTING SCHOOL

Norfolk, Virginia
Col Zebulon C. Philpott (zebulon.c.philpott.mil@mail.mil)

NAVAL POSTGRADUATE SCHOOL

Monterey, California
Col Dana Demer (dana.demer@nps.edu)

U.S. SPACE FORCE COLLEGE

Johns Hopkins University, Washington, District of Columbia
Col Daniel J. Wittnam (liaison from NWC) (daniel.j.wittnam.mil@ndu.edu)



MARINE CORPS UNIVERSITY PRESS

Who We Are

Mission

Marine Corps University Press publishes open-access, scholarly books and journals on military history/heritage and national security topics in order to support excellence in MCU's professional military education, inspire debate, and advance knowledge for a global community of scholars, U.S. and allied military leaders, and policy makers.

Vision

MCU Press is an internationally recognized publisher of research in military history, national security, international relations, and political science, thereby advancing scholarship, enlarging our understanding of the world in which we live, and improving the ability of the U.S. military to serve this country. Publishing academic works of distinction enhances the reputation of Marine Corps University and its faculty, staff, and students, and it functions as a critical tool for connecting the university with the larger research community and the world. Publishing timely works in partnership with the university encourages students to become lifelong learners with an intention to share their knowledge.

Values

EDUCATION

We publish accessible, peer-reviewed scholarship on the history and heritage of the Marine Corps and on contemporary national security topics to advance research and education in and out of the classroom.

INTEGRITY

We conduct our operation in a manner that is ethical, fair, environmentally friendly, and economically balanced.

QUALITY

Publication processes reflect a commitment to academic rigor and excellence while being responsible stewards of federal dollars.

COLLABORATION

We cooperate formally with numerous scholarly societies, associations, and educational institutions to publish original scholarship. We offer noncommercial solutions to the publishing challenges facing academic institutions and partner with external like-minded publishers and agencies to benefit our customers and improve the quality and reach of our

content. We build relationships internally, with our colleagues across the university and at the other Service schools, as well as outside the university with researchers, scholars, policy makers, and institutions worldwide.

What We Do

MCUP publishes books and journals that help educate Marines to prevail in combat

MCUP's open-access publishing program provides a forum for interdisciplinary discussion of military history/heritage, national security, and international relations issues and how they impact the Department of War, the Department of the Navy, and the U.S. Marine Corps directly and indirectly through support for the university, schoolhouses, curriculum, and Service professional military education.

Why It Matters

Publishing open-access academic works of distinction enhances the reputation of the university and its faculty, staff, and students, and it functions as a critical tool for research, connecting the university with partners, allies, and other Services around the world.

Publishing with the press encourages faculty and students to become lifelong learners who share their knowledge outside the classroom as they prepare to engage on the battlefield of the future.

Publishing with an open-access model ensures that there are no fiscal or physical barriers to participation for authors or readers, ensuring that knowledge and lively, engaged discussion remains a global and diverse initiative.

Publishing open-access works ensures that more than a million people interact with the MCUP website annually. Digital downloads average +3,000 per month, and MCUP content is aggregated by world-class academic indexers. This model allows us to support the Commandant's Professional Reading List, with five journals and four scholarly monographs freely distributed to the Marine Corps.

Contact Information

Marine Corps University Press
 2044 Broadway Street
 3d Floor, Simmons Center
 mcu_press@usmcu.edu
 www.usmcu.edu/mcupress

MCUP Staff	
Name	Title
Angela Anderson	Director
Robert Kocher	Senior Designer
Stephani Miller	Managing Editor, <i>Marine Corps History</i>
Christopher Blaker	Managing Editor, <i>Expeditions with MCUP</i>
Emily Howard	Designer (Print)
Jose Esquilin	Designer (Web)



MCU ACADEMIC CHAIRS

The MCU faculty is a unique blend of senior military officers and civilian professors. In addition to the permanent faculty, senior military officers and scholars sponsored by various entities support the university by providing expertise across multiple military and federal agencies and academic disciplines.

Service Chairs			
Title	Name	Contact information	Location
Chief of Staff of the Air Force General George C. Kenney Chair (USAF)	Col Matthew "Angus" McDaniel, USAF	matthew.mcdaniel@usmcu.edu	MCWAR (Rm 249)
LtGen Robert Eichelberger Army Chair	Col Patrick Southerland, USA	patrick.southerland@usmcu.edu	MCWAR (Rm 185)
U.S. Navy Chair	Capt Robert Lightfoot, USN	robert.lightfoot@usmcu.edu	MCWAR (Rm 193)
USMC Reserve Affairs	Col Matthew Breen, USMC	matthew.breen@usmcu.edu	MCWAR (Rm 166)
Chairman, Joint Chiefs of Staff Chair	Capt Robert Lightfoot, USN	robert.lightfoot@usmcu.edu	MCWAR (Rm 193)
Col Michael J. Godfrey Logistics Chair	Col E. Saúl Manzanet, USMC	efren.manzanet@usmc.mil	I&L, nonresident
Special Operations Forces Chair	LTC Jason Palermo, U.S. Army Special Forces	jason.palermo@usmcu.edu	Warner (Rm 3158)
U.S. Space Force Chair	LtCol Cathy Fernengel, USSF	catherine.fernengel@usmcu.edu	Warner (Rm 3160)
Marine Corps University Foundation Sponsored Chairs			
MajGen Matthew Horner Chair of War Studies	Dr. James Lacey	james.lacey@usmcu.edu	MCWAR (Rm 198)
The Ambassador Anthony D. Marshall Chair of Strategic Studies	Trent Hone	thone@mcuf.org	Resident; onsite approx. 1 day/week Warner (Rm 3179)
Interagency Chairs			
Department of State Chair	Jonathan Post	jonathan.post@usmcu.edu	MCWAR (Rm 192)

Central Intelligence Chair	Dr. Andrea Boylan	andrea.boylan@usmcu.edu	CSC (Rm 3175)
Federal Bureau of Investigation Chair	SSA Russ Thomas	russell.thomas@usmcu.edu	CSC (Rm 3177)
Marine Corps University Academic Chairs			
Chair of Middle East Studies	Dr. Amin Tarzi	amin.tarzi@usmcu.edu	MCWAR (Rm 202)
Ethics & Leadership Chair	Dr. Paolo Tripodi	paolo.tripodi@usmcu.edu	LLI (Rm 239)
Law of War Chair	Dr. Christian Ruwe	christian.ruwe@usmcu.edu	Breckenridge (Rm 145)
Gen Frank E. Petersen Chair of Emerging & Disruptive Technology	Dr. Benjamin Jensen	benjamin.jensen@usmcu.edu	SAW (2122D)



Official U.S. Marine Corps photo



NATIONAL MUSEUM
OF THE
MARINE CORPS™

NATIONAL MUSEUM OF THE MARINE CORPS

Mission Statement

Preserving our past, influencing the present, inspiring the future. The National Museum of the Marine Corps (NMMC) preserves and exhibits the material history of the U.S. Marine Corps; honors the commitment, accomplishments, and sacrifices of Marines; supports recruitment, training, education, and retention of Marines; and provides the public with universally accessible platforms for the exploration of Marine Corps history.

Purpose

The NMMC presents history as seen through the eyes of Marines. Currently spanning the Marine Corps' history from its birth in 1775 through the withdrawal from Afghanistan in 2021, the museum traces the path of our nation in turmoil and growth, showcasing the legacy of Marines' sacrifices during conflict and service in humanitarian efforts. With unique artifacts like Presley O'Bannon's presentation sword and naval dirk, Dan Daly's two Medals of Honor, the flag depicted in Joe Rosenthal's iconic photo atop Mount Suribachi, the M198 howitzer that fired the first round in the ground offensive during Operation Desert Storm, an F/A-18A Hornet that flew armed combat patrols over Washington, DC, the day after 9/11, and Rafael Peralta's flak jacket and rifle, the NMMC has something for everyone.

The museum preserves the history of the U.S. Marine Corps by collecting and preserving in perpetuity artifacts that reflect the history of the Corps, interprets these artifacts in exhibitions for the public, contributes to educational programs, and conducts collections-based research. Collections stewardship responsibilities are divided among five broad categories: arms and armor, uniforms and heraldry, aviation, art, and cultural and material history collections.

A robust education program reaches out to area classrooms and hosts more than 50,000 students on-site annually. The distance learning program reaches students around the world. NMMC provides many professional military education opportunities for Marines and engages with the community to deliver programs related to the history of the Corps. Professional museum staff are assisted by more than 250 volunteers. These volunteers give life to the museum by interpreting the exhibits in a way that text panels and artifacts alone cannot do.

Contact Information

www.usmcmuseum.com | *Facebook:* www.facebook.com/USMCMuseum

Instagram: www.instagram.com/usmcmuseum | *Twitter:* www.twitter.com/usmcmuseum

YouTube: www.youtube.com/usmcmuseum

NMMC Staff

Name	Title
Keil Gentry	Director
Evet Amaro	Strategic Communications Chief
Chuck Girbovan	Exhibits Branch Chief
Scott Yost	Operations Branch Chief
Owen Conner	Chief Curator
Nicole Lutz	Education Chief



Photo courtesy of MCUP

ASSOCIATIONS



MARINE CORPS ASSOCIATION

The Marine Corps Association (MCA) is the professional organization of the United States Marine Corps, founded more than 100 years ago by General John A. Lejeune.

Mission Statement

To be the preeminent association and foundation for all Marines and friends of the Corps dedicated to leader development, recognition of professional excellence and expanding awareness of the rich traditions, history, and spirit of the United States Marine Corps.

About MCA

MCA is a member-based organization dedicated to professional development, recognition of excellence, and building awareness of the rich traditions, history, and esprit of the United States Marine Corps. We accomplish this in a variety of ways, including the management and production of two iconic publications—the *Marine Corps Gazette* and *Leatherneck Magazine of the Marines*—and through programs that provide excellence awards and writing awards (like those listed below), unit library books, and professional military education staff rides and battlefield studies to Marines throughout the world. MCA also hosts professional dinners that give the opportunity for Marines to learn from guests



Courtesy Marine Corps Association

of honor who are leaders in government, the DOW, and industry. These dinners also allow Marines to be recognized with awards often presented by senior Marines such as the Commandant of the Marine Corps. To learn more, visit <https://www.mca-marines.org/professional-development>.

In addition, The MARINE Shop, located in Quantico, Virginia, and online at www.marineshop.net, assists Marines with all their uniform requirements, stocks books from the Commandant's Professional Reading List, and offers many Marine Corps themed gifts and apparel.

Contact Information

Marine Corps Association | 715 Broadway Street, Quantico, VA 22134

www.mca-marines.org | mca@mca-marines.org

AWARDS PROVIDED TO MARINE CORPS UNIVERSITY

MARINE CORPS WAR COLLEGE WRITING AWARD

\$1,000 and plaque

MARINE CORPS WAR COLLEGE ACADEMIC EXCELLENCE AWARDS

\$250 and certificate for each winner

BEVAN G. CASS COMMAND AND STAFF COLLEGE WRITING AWARDS

\$1,000 and plaque (1st place)

\$500 and plaque (2d place)

EXPEDITIONARY WARFARE SCHOOL WRITING AWARDS

Gazette 1st place – \$750 and plaque

Gazette 2d place – \$500 and plaque

Rapicault – \$500 and plaque

Yeosock – \$500 and plaque

EXPEDITIONARY WARFARE SCHOOL MEMORIAL AWARDS

Ellis Memorial – Iwo Jima Pewter Statue

Murphy Memorial – Iwo Jima Pewter Statue

Shipman Memorial – Iwo Jima Pewter Statue

BRUTE KRULAK CENTER FOR INNOVATION & FUTURE WARFARE CREATIVITY AWARDS

MCWAR, SAW, CSC, EWS

\$500 and plaque for each winner

COLLEGE OF ENLISTED MILITARY EDUCATION SGTMAJ DAN DALY AWARD

for honor graduates of Sergeants Schools and Staff NCO Leadership Schools
at all Staff NCO Academies



MARINE CORPS HERITAGE FOUNDATION

Mission Statement

The Marine Corps Heritage Foundation (MCHF), a nonprofit 501(c)3 organization, preserves and promulgates the history, traditions, and culture of the Marine Corps and educates all Americans in its virtues.

In 1999, MCHF undertook a major project to better accomplish its mission—the capitalization, construction, and support of the National Museum of the Marine Corps and Heritage Center (NMMC) to be located at Quantico, Virginia. Working in partnership with the Marine Corps, and with generous philanthropic support from tens of thousands of individuals, numerous corporations, foundations, and state and local governments, MCHF built this national treasure that opened on 10 November 2006. Since opening, the National Museum of the Marine Corps has quickly become a place for Marines to convene, share their experiences, celebrate their victories, and honor their fallen. The museum has welcomed more than 6.9 million visitors and has received rave reviews from Marines and civilians alike.

After the initial opening, the Marine Corps Heritage Foundation worked to add new classroom facilities, a combat art gallery, and a giant screen theater featuring our signature film, *We, The Marines*, to add to the visitor experience at the museum.

The foundation supports the Marine Corps' historical research and educational activities, which include but not limited to the following items:

Annual Awards Program

Each year, the Marine Corps Heritage Foundation presents awards in 15 categories to both Marines and civilian community members, recognizing their exemplary work in advancing and preserving Marine Corps history. The categories include journalism, documentary, literature, screenplay, photography, and poetry.

“The President’s Own” Concerto Competition

Every year, the Marine Corps Heritage Foundation provides funding support to “The President’s Own” United States Marine Band concerto competition. The competition is a nationwide contest for high school musicians who vie for a \$2,500 prize sponsored by the foundation and the opportunity to perform with the legendary “The President’s Own.”

Student Art Competition

Each year, the Marine Corps Heritage Foundation sponsors the Student Art Competition held by the NMMC. Each year,

students in all grades (K–12) are given a military-themed topic to create artwork around. The foundation provides the cash prizes for the winning students in support of the program.

National History Day Competition Sponsorship

Each year, the Marine Corps Heritage Foundation sponsors the National History Day (NHD) Competition at both a regional and national level. NHD's core program is its competition in which students in grades 6–12 choose a topic and dive deeply into the past by conducting extensive research in libraries, archives, and museums. They then present their conclusions and evidence through papers, exhibits, performances, documentaries, or websites, moving through a series of contest levels where they are evaluated by professional historians and educators. MCHF provides a monetary award to the student whose entry best demonstrates an appreciation for Marine Corps history.

Education Department Associated with the National Museum of the Marine Corps: Teacher-in-Residence

A highlight of the NMMC education program, this initiative recruits professional educators to serve as temporary NMMC staff members. The teacher-in-residence plans and coordinates student visits to maximize impact. These students tour the museum using gallery guides and then enter our classroom for further instruction. This initiative is another way for the museum to educate young people not only about the history of our nation, but also how the Marine Corps fits into it. Additionally, the teacher-in-residence conducts regular teacher workshops to enrich subject expertise; the workshops are in high demand by regional educators.

Internships

The Marine Corps Heritage Foundation facilitates internships with the NMMC and History Division at Marine Corps University, offering stipends to participating college students. The museum and History Division offer opportunities for students to participate on a professional level in historical research and museum activities. The intent of the program is to give promising and talented students the opportunity to earn college credit while gain meaningful work experience related to their major.

The foundation vigorously seeks financial support to provide continued leadership, strategic direction, and financial oversight in supporting and expanding programs at the NMMC and beyond its walls.

Contact Information

To learn more about the Marine Corps Heritage Foundation, please go to www.marineheritage.org or call 800.397.7585.



MARINE CORPS UNIVERSITY FOUNDATION INC.

Mission Statement

To enrich and enhance the MCU PME programs and initiatives through supplemental funding to hone critical thinkers, leaders, and warfighters of the twenty-first century. The MCU Foundation supports MCU outreach through the MCU Alumni Association to unite alumni, connect transitioning Marines, cultivate MCU esprit de corps, and highlight distinguished alums of MCU.

More than 40 years strong, the Marine Corps University Foundation is the steady and unwavering organization whose sole mission is to look to the future alongside MCU and ensure support for the warfighter each academic year. *Marine Corps University Foundation supports the professional alma mater of Marines.*

About MCU Foundation

The Marine Corps University Foundation is a 501(c)(3) nonprofit organization established in 1980. Through the generosity of donors and corporate partners, MCUF fulfills the need for program support where federal funds cannot.

MCUF's history and tradition of success began with the founders who created and continued the legacy of education enrichment to the MCU. Beginning with our 24th Commandant of the Marine Corps, General Leonard F. Chapman, former Commandants and combatant commanders have stood at the helm of the foundation for more than 40 years. www.mcufoundation.org

MCUF supports every schoolhouse at MCU: the College of Enlisted Military Education, the College of Distance Education and Training, Expeditionary Warfare School, Command and Staff College, the School of Advanced Warfighting, the Marine Corps War College, and other MCU education entities.

The MCU Foundation has partnered with the Marine Corps University to launch the MCU Alumni Association. Under the umbrella of the foundation, the alumni association is the gathering site where students and alumni strengthen their connection with each other and to MCU. The alumni association allows MCU to engage with alumni from around the world but also strengthen the university community and prestige to better support the school's strategic goals. The MCU Alumni Association currently has a network of 580 alumni, but there are thousands of MCU alumni, and we are on a mission to connect with all of them!

Join now to connect with fellow graduates; reconnect with old classmates; and leverage your professional network! www.MCUalumni.com

MCUF Program Support

Distinguished Academic Chairs

Distinguished Lecture Series

Senior mentors for wargaming

Conferences and symposia

The Quatrefoil Club at EWS

Student and faculty research and awards

The Krulak Center for Innovation & Future Warfare

Visiting scholars and research Fellows

Battlefield rides and unit PME

MCUF Distinguished Academic Chairs

Dr. James Lacey

Major General Matthew C. Horner Chair of War Studies

Trent Hone

Ambassador Anthony D. Marshall Chair of Strategic Studies

Kael Weston

Kim T. Adamson Chair of Insurgency and Terrorism



Distinguished Lectures, Symposia and Scholar Programs

General Graves B. Erskine Distinguished Lecture Series

Sergeant Walter K. Singleton Distinguished Lecture Series (CEME)

Mutter Marines Command and Control Symposium (EWS)

The Krulak Center for Innovation & Future Warfare

Foundation Special Event Awards

Semper Fidelis Award and Dinner

Major General Russell Leadership Award and Luncheon

The General Leonard F. Chapman Medal

Foundation Awards for Students and Faculty

The Dr. Elihu Rose Award for Teaching Excellence

The Streusand-Cooper Writing Award: CSC

Colonel Franklin Brooke Nihart Writing Award: CSC

The Mutter Marines Command and Control Writing Award: EWS

Brigadier General Thomas V. Draude Award for Excellence in Scholarship: EWSDEP & EWSBSP

The International Military Student Award for Excellence: EWS

The Major General Michael Ennis Intelligence Award: EWS

Lieutenant Colonel Vic Taylor Award for Leaders of Infantry: IOC

Colonel I. Robert Kriendler Memorial Award: OCS

The First Special Basic Class of 1950 Technology Writing Award

Colonel Arthur Corbett, USMC (Ret), Writing Award

BKCIFW Creative Writing Award

Major General Matthew C. Horner Wargaming Championship

Staff Ride Excellence Award: SAW

Faculty Innovation Award: CSC

The Marine Corps University Foundation Board of Trustees, composed of distinguished leaders from business, education, and the military, directs the activities of the foundation. The president / chief executive officer, the chairman, and the foundation staff are located at the MCU Foundation office at MCB Quantico.

Marine Corps University Foundation Inc.

P.O. Box 122 / 715 Broadway Street Annex 200 / Quantico, VA 22134-0122

www.mcufoundation.org | www.mcualumni.com

SUPPORT SERVICES



ACADEMIC SUPPORT DIVISION

Purpose

Supports the development of educational policy, including assisting with Joint PME requirements; developing MCU academic regulations; managing the curricula review process; providing education officer assistance with curricula development and assessment; implementing the faculty and student awards program; providing direct support to faculty, students, and staff in effective written and verbal communications; and serving as MCU's designated institutional accreditation liaison with SACSCOC.

Mission

Advance professional development—the deliberate, continuous, evidence-based cultivation of decision-making and judgment—by informing Service-level education related decisions, promoting pedagogical best practices, and upholding the scholarship of teaching and learning.

Contact Information

To find information and forms related to the Academic Support Division, contact Stase Wells at stase.wells@usmcu.edu.

Academic Support Division Faculty / Staff	
Name	Title
Stase Wells	Director, Academic Support Division
Maj Brent Teague, USMC	Education Officer
Capt Miles Davis, USMC	Education Officer
Capt Luke Gilman, USMC	Education Officer
Dr. Lauren Mackenzie	Faculty Development and Outreach Coordinator
Dr. Brandy Lyn Brown	Director, Leadership Communication Skills Center
Katherine Zimmerle	Communications Instructor, Leadership Communication Skills Center

LEADERSHIP COMMUNICATION SKILLS CENTER

Mission

The Leadership Communication Skills Center (LCSC) supports the MCU mission by working to strengthen individuals' written and oral communication skills. The LCSC accomplishes this mission by offering courses, workshops, individual instruction, and assistance on communication projects. Through the Faculty Fellows program, the LCSC partners with volunteer faculty to expand instructional capacity and foster a culture of effective written and oral communication.

During academic year 2024–25, LCSC faculty members offered approximately 100 hours of small group instruction and 1,017 individual appointments

Program Goals

- Teach short courses early in the school year to strengthen students' approaches to their reading and writing assignments and introduce international students to American academic writing
- Provide workshop classes on critical reading, academic and professional writing, and oral presentation skills
- Consult individually with students to improve their communication processes and products
- Consult with faculty about assessing student writing and offer strategies for providing feedback on student work
- Serve as the MCU point of contact for other PME graduate writing centers
- Present research on writing center theory and practice, as well as teaching and assessment of writing
- Foster a culture of effective communication across campus through faculty engagement in the LCSC Faculty Fellows program
- Provide accurate, up-to-date resources on written and oral communication to MCU students and faculty, including the *MCU Communications Style Guide*
- Provide editorial support for students and faculty as they prepare work for publication, contingent upon request and instructional capacity

Contact Information

LCSC@usmcu.edu

LCSC Faculty / Staff	
Name	Title
Dr. Brandy Lyn G. Brown	Director
Katherine Zimmerle	Communications Instructor
Dr. Bradford Wineman	LCSC Faculty Fellow
Dr. Nathan Packard	LCSC Faculty Fellow
Dr. Douglas Streusand	LCSC Faculty Fellow

FACULTY DEVELOPMENT

Purpose

The MCU Faculty Development Program is designed to engage several cohorts of faculty members in advancing the university's mission of continuous improvement in teaching, wargaming, and innovation. This pilot initiative supports the professional growth of faculty at all career stages and fosters a culture of peer-driven development and collaboration across MCU.

Objectives:

- Encourage innovation in pedagogy, scholarship, and service in line with three of the CG's priority areas
- Foster cross-disciplinary faculty engagement and collaboration across the MCU schools/centers
- Promote an MCU culture of teaching excellence where faculty are given ample opportunity to remain competitive in an uncertain higher education landscape

Participation:

The MCU president has directed that all resident, 10-month school faculty (all others are optional but encouraged) will participate and register for one of the following cohorts:

1. AI
2. Wargaming
3. JADO

Each of these topics aligns with the MCU/EDCOM Campaign Plan. With the support of the faculty development and outreach coordinator, faculty will meet monthly to identify needs, share expertise, and implement projects that advance their knowledge and skills along these three tracks.

Fellows:

Faculty Development Fellows will play an active role in shaping and delivering programs, resources, and initiatives that advance the MCU president's priorities. They will lead the monthly meetings and develop a form of certification that faculty will obtain by the end of the academic year. Dr. Benjamin Jensen (AI), Tim Barrick (Wargaming), and Dr. Nathan Packard (JADO) will serve as the AY26 Faculty Fellows.

Term and Time Commitment:

A total of 10 monthly meetings (approximately 1400–1700) the third Wednesday of each month from August 2025 to May 2026, totaling 30 hours of participation.

Registration:

Opening 17 July as part of the MCU Summer Faculty Development Program, closing 1 August 2025.

Faculty Development Faculty / Staff	
Name	Title
Dr. Lauren Mackenzie	Faculty Development and Outreach Coordinator

Track 1 Summary: AI



AI/ML Faculty Development Course

10 Sessions (1-hour seminars; 1-2+ hr individual prep time estimated for each session)
Once per Month (Aug – May) \ Results in Industry Certification

Endstate. Create a faculty cohort certified in AI/ML concepts/design to support of curriculum development and collaborative research projects.

Concept. It's time to stop faking the funk. You don't have to know how to code or be a math whiz, but you do need to understand the core concepts of AI and know how to build basic applications in the agentic era. In this faculty development cohort, **we will learn together**, taking a mix of courses that result in AWS and Google certifications. These industry-recognized credentials will be a valuable addition to your resume and professional skill set. More importantly, this shared educational foundation will allow us to do more than just talk about AI/ML or share anecdotes about what we got ChatGPT to do. Instead, we will build AI agents and applications that directly support the university's mission. The program also provides space for critique and reflection, ensuring we consider how to preserve the essence of creative and critical thinking, as well as human contact and dialogue, in the classroom. By design, the cohort will split at the midway point into sub-groups focused on 1) curriculum development and 2) collaborative research projects, which includes working with students as part of the QEP cross-university research effort. I promise interactive, supportive sessions focused on hands-on collaboration, not just ethereal genuflections.

Key Tasks

- Obtain AWS and Google Certification (industry-recognized credentials)
- Build agentic applications in support of curriculum development and research
- Analyze best teaching practices/pedagogy for integrating AI/ML into seminars

Educational Outcomes (as a result of this program, faculty will be able to)

- Demonstrate mastery of prompt engineering and core agentic AI concepts
- Build an AI agent tailored to a specific task linked to MCU's core mission
- Reflect on the benefits and risks inherent in the increased use of AI/ML in education

Version: 1.1 (27 Jun 2025)

AI/ML Faculty Development Course

Session 1 Aug	Group: Foundations seminar (1 hr) – provide an overview of the course, objectives, and share faculty experience and interests (<i>what do you want out of this program</i>)	
Session 2 Sep	Group: Seminar Discussion on Google Course (1 hr) Individual: Complete Google Certification (est. 2+ hrs)	
Session 3 Oct	Group: Seminar Discussion om AWS Course (1 hr) Individual: AWS Certification (est. 2+ hrs)	
Session 4 Nov	Group: Seminar Discussion om AWS Course (1 hr) Individual: AWS Certification (est. 2+ hrs)	
Session 5 Dec	Group: Seminar Discussion om AWS Course (1 hr) Individual: AWS Certification (est. 2+ hrs)	
SUB-COHORTS	Curriculum Development	Collaborative Research
Session 6 Jan	Problem Framing <i>Select curricula</i>	Problem Framing <i>Pick a project, work with student teams or build a new project</i>
Session 7 Feb	COA Development <i>Present a technical approach for agentic integration</i>	COA Development <i>Present a technical approach (hypothesis)</i>
Session 8 Mar	COA Wargaming as Testing <i>Gather data, test the design</i>	COA Wargaming\Test <i>Gather data, test the design</i>
Session 9 Apr	COA Comparison/Decision <i>Refine the approach, iterate</i>	COA Compare/Decide <i>Refine the approach, iterate</i>
Session 10 May	Present final faculty development AI agent project on curriculum development	Present final collaborative research project findings

NOTE: Faculty with Donovan Licenses are required to take this faculty development course. Exceptions will be considered on a case-by-case basis. The intent is to ensure maximum usage out of the licenses.

Track 2 Summary: Wargaming



Wargaming & PME

Faculty Development Course
10 Sessions (3 hours each)
Once per Month (Aug – May)

Goal: A Wargaming course that arms faculty with the confidence and skills to leverage wargaming as a learning modality in support of PME.

Precepts:

- Educate on *why* Wargaming
- Educate on various Wargaming methods
- Educate on how to play key games
- Educate on how to compete in the Cloud
- Educate on facilitation techniques
- Educate on adjudication techniques
- Educate on Wargame Analytics

Educational Outcomes:

- Able to facilitate a tactical or operational wargame in the context of PME curriculum.
- Able to apply matrix and semi-rigid adjudication methods to PME wargames.
- Able to utilize the wargames tools that are in the MCU Wargaming Cloud ISO curriculum.
- Able to run White Cell functions for Digital Course of Action Tool (DIGICAT) wargames.
- Able to design various ways in which wargame tools can be used to analyze Courses of Action.

Version: 1.1 (3 Jun 2025)

	COA 1: Common [Recommended]	COA 2: Core + Elective Tracks
Session 1 Aug	<ul style="list-style-type: none"> Why Wargaming (Seminar) Intro to Wargaming Cloud Wargame Tutorial: Company Cdr 	<ul style="list-style-type: none"> Why Wargaming (Seminar) [Core] Intro to Wargaming Cloud Wargame Tutorials: Company Cdr (Grp 1); Napoleon-Wagram (Grp 2)]; WarPlan (Grp 3)
Fight Club	Required / Optional: • Top Tactics Tournament (Co Cdr)	Required / Optional: • Top Tactics Tournament (Co Cdr), or Napoleon-Wagram, or WarPlan (Breakout / Salerno)
Session 2 Sep	<ul style="list-style-type: none"> Historical Case: Wagram (Team Trny) Wargame: Napoleon (Cloud) 	<ul style="list-style-type: none"> Modern Tactics 1: Co Cdr AAR: UAS / Ukraine Focus Historical Case 1: Wagram Wargame: Wagram (Cloud)
Session 3 Oct	<ul style="list-style-type: none"> Discuss: COA Wargame Analysis & Wargame Adjudication Data Analytics; LLMs; Monte Carlo; RCPA; Ph & Pk; COA Wargaming 	<ul style="list-style-type: none"> Discuss: COA Wargame Analysis & Wargame Adjudication [Core] Data Analytics; LLMs; Monte Carlo; RCPA; Ph & Pk; COA Wargaming
Session 4 Nov	<ul style="list-style-type: none"> Modern War 1: Joint Tactics, Part 1 Wargame: Joint Tactics Arena (JTA) Discuss: Wargame Assessments 	<ul style="list-style-type: none"> Modern Tactics 2: ExpoOps AAR: MEU/BLT Operations Discuss: Assessments Historical Case 2: Napoleon: 1806/1809/1815 Discuss: Assessments
Session 5 Dec	<ul style="list-style-type: none"> Modern War 2: Joint Tactics, Part 2 Wargame: Joint Tactics Arena (JTA) 	<ul style="list-style-type: none"> Modern Tactics 3: JTA Wargame: JTA: Island War Historical Case 3: Elective Civil War / WW1 / WW2
Session 6 Jan	<ul style="list-style-type: none"> Modern War 3: Intro to OWS Wargame: Baltic Storm or Btl Royale 	<ul style="list-style-type: none"> Modern Ops 1: OWS Intro [Core] Wargame: Baltic Storm or Btl Royale
Session 7 Feb	<ul style="list-style-type: none"> Modern War 4: DIGICAT Intro Wargame: Baltic Storm or Top Gun Discuss: Wargame Facilitation 	<ul style="list-style-type: none"> Modern Ops 2: DIGICAT [Core] Wargame: Baltic Storm or Btl Royale / Top Gun Discuss: Wargame Facilitation
Session 8 Mar	<ul style="list-style-type: none"> Modern War 5: DIGICAT Wargame: Breakpoint 1 	<ul style="list-style-type: none"> Modern Ops 3: DIGICAT Wargame: Breakpoint 1 Historical Case 4: WW2 WarPlan: Breakout (Cloud)
Session 9 Apr	<ul style="list-style-type: none"> Modern War 6: DIGICAT Wargame: Breakpoint 2 	<ul style="list-style-type: none"> Modern Ops 4: DIGICAT Wargame: Breakpoint 2 Historical Case 5: WW2 1944: D-Day to the Rhine
Session 10 May	<ul style="list-style-type: none"> AI & Wargaming: Project ENDGAME Wargame: Command PE with Strategy Robot (UAS Scenario) 	<ul style="list-style-type: none"> AI & Wargaming: Project ENDGAME [Core] Wargame: Command PE & Strategy Robot

Track 3 Summary: JADO



JADO & PME

Faculty Development Course
10 Sessions (3 hours each)
Once per Month (Aug – May)

Goal: A course on Joint All-Domain Operations (JADO) for non-JADO faculty to provide a baseline familiarity with key concepts and how JADO relates to other focus areas at Marine Corps University.

Precepts:

- Educate on *why* JADO
- Educate on interdependence of different domains and environments
- Educate on U.S. joint force theory of victory
- Educate on current Chinese and U.S. capabilities
- Educate on current INDOPACOM plans
- Educate on how to wargame JADO

Educational Outcomes:

1. Examine how to fight in a contested environment from a Joint Task Force (JTF) perspective in the INDOPACOM area of operations.
2. Assess current state of military preparedness for a potential conflict from both the US and Chinese perspective.
3. Analyze relevant operational concepts and war plans.

Version: 2 (16 Dec 2025)

Joint All-Domain Operations Faculty Development Course	
Session 1 20 Aug (CG EDCOM/Pack)	Why JADO/JADO Fundamentals (Seminar) (S) • Fundamentals of JADO and doctrine overview
Session 2 17 Sep (Siclari)	Chinese Anti-Access/Area-Denial (A2AD) Strategy and Capabilities (S) • Develop a clear-eyed understanding of actual Chinese forces and capabilities at classification; Identify and describe the PLA theory of victory.
Session 3 19 Nov (Haines)	Undersea Warfare Considerations (S) • Analyze naval warfare involving underwater vehicle or combat operations conducted underwater and their relationship to other maritime operations.
Session 4 17 Dec (Space Chair)	Space Domain (S) • Examine the physical environment of space, operational capabilities, policy, and strategy
Session 5 14 Jan (Canfield/Packard)	The Joint Warfighting Concept (S) • Analyze the military problem the JWC attempts to solve and how it attempts to solve it. • Asses the relevancy of the JWC through the lens of military history, theory, and current conflicts..
Session 6 (Make-up) 03 Feb (FitzSimonds)	War with China (S) • Prof. James R. FitzSimonds, Director, Halsey Alfa Advanced Research Program • Assess the current state of military preparedness for a potential conflict in the South China Sea (SCS) from both the US and Chinese perspective.
Session 7 25 Feb (Canfield/Packard)	The USINDOPACOM Family of Plans (S) • Read a redacted copy of the priority OPLAN in USINDOPACOM • Engage in a Socratic seminar designed to examine Joint Force employment within USINDOPACOM
Session 8 18 Mar (Siclari/Ashinhurst)	Information Environment/Command and Control/Battle Management (S) • Analyze the integrated employment of electronic warfare, computer network operations, psychological operations, military deception, and operations security • Discuss command relationships and authorities and battle management networks
Session 9 8 Apr (JADO Team)	Joint Effects Generation • Discuss importance of domain integration and synchronization. • Discuss the "how" of domain integration
Session 10 21 May(JADO Team)	Table Top Exercise (TTX)/Wargame JADO and Wrap-up (S) • Participants will wargame a JADO scenario

FACILITIES AND LOGISTICS

Purpose

The mission of the MCU Facilities and Logistics Department is to provide and/or coordinate logistical support to the university and other activities using MCU facilities in support of their operational, planning, and mission accomplishment. Facilities and logistics functions include three subordinate sections:

Services	Helpdesk
Facilities Branch: facilities planning and trouble tickets	facilities@usmcu.edu
Supply Branch: materiel procurement	supply@usmcu.edu
Logistics Branch: motor transportation and parking	transportation@usmcu.edu

Facilities and Logistics Staff	
Name	Title
Ronald Reese	Assistant Chief of Staff, G-4 (Logistics)
Jennybelle Crespo	Facilities Plans Officer
Capt Tyler Moore, USMC	Supply Officer
MSgt Eugenio Esparza, USMC	Logistics Chief/Safety Officer

FINANCIAL MANAGEMENT OFFICE

Purpose

Provide financial management guidance and oversight to the commanding general and staff. The office / directorate provides support for resource management, programming, risk management and internal controls, budget formulation and execution, and accounting. The Financial Management Office is organized into four different sections:

- Budget
- Accounting
- Execution
- Resource evaluation and analysis (RE&A)

Contact Information

Submit general assistance requests to mcu_fiscal@usmcu.edu.

Financial Management Office Staff	
Name	Title
Stacy Patzman	Comptroller
Capt Jeremy Fisher, USMC	Deputy Comptroller
Tara Brewer	Budget Officer
William Tate	Accounting Officer
Cassandra Bennett	Execution Officer
Robin Mooney	RE&A Officer

G-1: ADMINISTRATIVE SERVICES

Purpose

The MCU/EDCOM G-1/Administrative Services is a primary staff office under the cognizance of the chief of staff. Administrative support is provided to the commanding general, staff departments, Marine Corps University tenant schools, and students. The G-1 is the principal advisor to the president MCU/CG EDCOM in all matters pertaining to international military student programs; military, civilian manpower, organizational structure, and integration of manpower requirements; student services; and force structure, programming, and documentation processes for military and civilian manpower. G-1/Administrative Services includes the Military Administration Branch (Adjutant Section, Operations Section, and Student Services Section), the Civilian Manpower Branch, and the International Military Students Support Branch.

- Budget
- Accounting
- Execution
- Resource evaluation and analysis (RE&A)

Contact Information

Submit general assistance requests to mcu_fiscal@usmcu.edu.

G-1 Staff	
Name	Title
Jeniffer Hinojosa	Assistant Chief of Staff, G-1

The **Military Administration Branch** provides manpower and administrative support to all MCU/EDCOM military personnel and is task organized into three sections:

Adjutant Section (g1adj@usmcu.edu):

- Correspondence

- Records, reports, and directives management
- Personal and unit awards
- Performance evaluation system/fitness reports
- Leave and liberty
- Pay
- Freedom of Information Act (FOIA) requests
- Casualty reporting

Operations Section (G1Ops@usmcu.edu):

- Current and future manning and staffing
- Defense Travel System and Government Travel Charge Card
- ETMS2 taskers
- Postal operations

Student Services (MCU_Student_Services@usmcu.edu):

- Administrative support to all Marine, international, and Joint servicemembers and civilian students
- Liaison with Marine Corps Base Quantico IPAC
- Annual student onboarding/departures

Contact Information

Submit requests for general assistance to G1@usmcu.edu.

Military Administration Branch Staff	
Name	Title
Maj Melton Fullerton, USMC	Director

The **Civilian Manpower Branch** oversees all administrative support functions for MCU/EDCOM General Schedule (GS) and Administratively Determined (AD/Title 10) staff and faculty. Civilian manpower serves as a liaison between MCU/EDCOM and the Office of Civilian Human Resources (OCHR) and the Quantico Human Resources and Organizational Management Branch (HROM). The following support is provided by the branch:

- Civilian position management
- Civilian awards
- Civilian training
- Pay matters
- Management of the civilian table of organization
- Various HR programs
- Classification of PDs

Contact Information

Submit requests for general assistance to mcu_civpers@usmcu.edu.

Civilian Manpower Branch Staff	
Name	Title
Rachel McGrath	Director

The **International Military Students (IMS) Office Branch** is responsible for all administrative requirements for all international military students assigned to MCU/EDCOM and The Basic School. The branch is responsible for liaising with Marine Corps Base Quantico organizations that support MCU international students, as well as planning and managing the annual international students' check-in process. The branch provides, but is not limited to, support for the following types of requests/activities:

- Reception of invitational travel orders (ITO); coordination of airport pickups and temporary billeting
- Processing living allowances
- Departure travel arrangements and accommodations per ITO
- ITO amendments and endorsements
- Field Studies Program (FSP): program objectives and activities
- Submission of academic reports to the Security Assistance Network
- Administering the English Comprehensive Level (ECL) Exam
- Overseeing support for dependents, to include housing, cost of living, medical care and health insurance benefits, and payment procedures
- Assisting international students to obtain DMV authorization to drive in the United States

IMS Office Branch Staff	
Name	Title
Angela Miller	Regional International Military Student Officer (IMSO)

INSTITUTIONAL RESEARCH, ASSESSMENT, & PLANNING

Purpose

Institutional Research, Assessment, & Planning (IRAP) leads the university's institutional effectiveness process and is responsible for ensuring the university's ongoing commitment to evidence-informed curriculum design and strategic planning. This includes monitoring both direct and indirect measures of achievement, academically and administratively.

IRAP provides support for the following types of requests/activities:

- Survey creation, administration, and analysis
- Focus group design, administration, and analysis
- Assessment design, administration, and analysis
- MCU assessment management platform (Salesforce) implementation
- Institutional effectiveness and program evaluation
- Strategic planning support
- *MCU Factbook* publication
- Fleet Feedback Program administration
- Institutional Review Board support

IRAP Staff	
Name	Title
Andrea Hamlen-Ridgely	Director
Amy Gilason	Institutional Effectiveness Lead Program Analyst
Stephanie Aiello	Institutional Effectiveness Specialist
Dr. Le Shorn Benjamin	Education Research Analyst

ASSISTANT CHIEF OF STAFF, G-6

Purpose

The G-6 plans, develops, acquires, and maintains the information and communication tools that enable and facilitate development and support of the professional competence of Marines, other peer Services, international and civilian students, faculty, and staff.

The G-6 provides support for the following types of requests/activities:

- Account administration
- Mobile devices
- Wireless capabilities
- IT help desk support
- Audio-visual support
- Cyber security
- Cloud/network infrastructure
- MCU website/content management
- Database management
- Workflow automation

Contact Information

Submit general assistance requests to helpdesk@usmcu.edu.

G-6 Staff	
Name	Title
Erin Saynuk	Chief Information Officer
Capt Nicholas Jones, USMC	IT Operations Officer
Kelvin Freeman	Deputy IT Operations Officer
Thomas Southerland	AV Branch Head
William (Kirk) Lowe	Customer Support Branch Manager
Ezra Feger	Cyber Security Branch Head

OPERATIONS DIRECTORATE

Purpose

The Operations Directorate is responsible for synchronizing current and future operations across MCU/EDCOM to increase situational awareness, decrease conflicts, and build synergy across the organization. The office also develops an integrated situational report (SITREP) for higher headquarters, manages the accomplishment of tasks assigned by higher headquarters, prioritizes the use and scheduling of MCU facilities, oversees the planning and coordination for designated MCU-level events, and manages training for Marine students in support of Service and DOW requirements. Support is broken down by the following types of requests/activities:

Operations

- Synchronize education operations across MCU/EDCOM (MCU prime calendar and operations synch)
- Develop an integrated MCU SITREP for higher headquarters
- Manage the accomplishment of tasks assigned by higher headquarters
- Prioritize the use and scheduling of MCU facilities
- Oversee preparation and execution for major, MCU-level events
- Manage and oversee all of MCU/EDCOM mission assurance equities

Training

- Manages the training readiness for all Marine students
- Coordinates with TECOM Headquarters Battalion for training readiness for all Marine faculty and staff

Operations Directorate Staff	
Name	Title
LtCol Kurtis Kjobech, USMC	Deputy Assistant Chief of Staff G-3 / Operations Director
LtCol Timothy Reynolds, USMC	Current Operations Officer
MSgt Glenn Cocagne, USMC	Operations Chief
SSgt Alex McAuslan, USMC	Training Chief
Cesar Olson	Operations and Events Coordinator

PLANS DIRECTORATE

Purpose

The Plans Directorate is responsible for institutional-level strategic and operational planning, as well as other university-level planning requirements in order to develop shared situational awareness and help decision-makers direct and coordinate university activities and resources prioritization. The office's primary responsibility is development and implementation of the university's strategic and operational plans (current plan: EDCOM AY 26–29 Campaign Plan). The Plans Directorate also supports university requirements for planning with higher headquarters and other external agencies, as well as quality process improvement, integrating reporting processes across university platforms in support

of decision-making, and providing support to current and future operations across MCU/EDCOM. Support is broken down by the following types of requests/activities:

Plans

- Supervise the development, implementation, and assessment of the EDCOM/MCU's strategic and operational plans
- Organize and conduct MCU-level operational planning teams (OPTs), as required
- Oversee the conduct of the MCU President's Planning Council (PPC)
- Develop and manage the command's formal Quality Process Improvement Board (QPIB) and informal process improvement activities to examine designated processes, and to develop solutions to increase their efficiency or effectiveness
- Perform other duties in support of MCU current, future, and planning activities, as directed

Plans Directorate Staff	
Name	Title
Robert S. Peterson	Director



Marine Corps University
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