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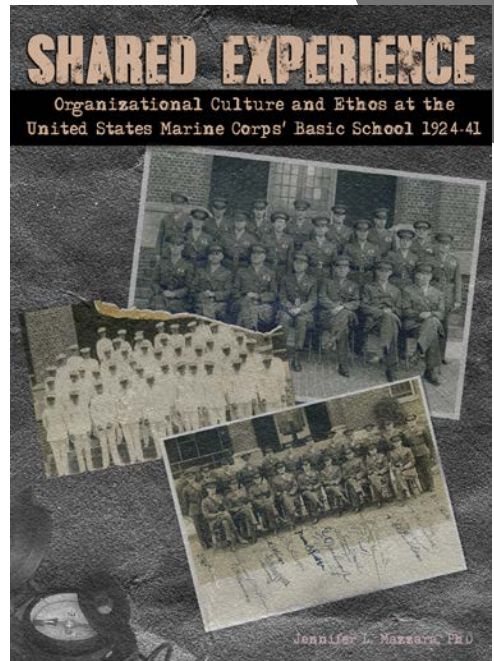
Organizational Culture and Ethos at the United States Marine Corps' Basic School 1924-41

Jennifer L. Mazzara, PhD

paperback | 6 x 9 | 336 est. pp.

About the Book

The history of the Marine Corps has been written from a variety of perspectives many times over. Before the American Civil War, Marine Corps history was so closely tied to that of the Navy that a unified maritime history tradition was sufficient for both institutions. Since 1875, every generation of Marines has produced their own history of the Corps, distinguishing its identity from that of the Navy. To date, none of those works attempted to explain the influence that education had on the unit cohesion or individual camaraderie evident during the Second World War. Single-mindedness in both tactical and operational environments were a hallmark of Marine Corps operations in the Pacific theater, yet no analysis has been made of the one educational experience the vast majority of those combat commanders had in common. *Shared Experience* is not intended to settle a dispute but rather to explain the nature of education for junior officers during a specific time. No previous project has attempted to place the instruction of Marine officers within the broader political, social, and demographic environment of the United States in the interwar period. This book is intended to fill that gap.



This publication is in development, actual cover not shown.

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WWW.USMCU.EDU/MCUPRESS

Destination Unknown, vol. 3

Brute Krulak Center of Innovation and Creativity

paperback | 7 x 10 | 120 est. pp.

About the Book

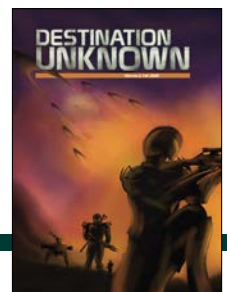
Destination Unknown, vol. 3, continues its tradition of using military writers and artists to generate new ideas on national security and military strategy through graphical representation. This is an educational project “by the warfighter for the warfighter” in every regard. Of note, this volume features a triadic partnership between Marine Corps University, the Naval Postgraduate School, and the U.S. Air Force Academy.

Thematically, this volume touches on the psychological impacts from man-machine teaming, artificial intelligence systems gone astray, the future of medicine and trauma management, gender integration in Marine Corps boot camp, life on an arctic military outpost, and a sentimental story about a robotic infantry dog.



This publication is in development, actual cover not shown.

Also of Interest



Khaos Company

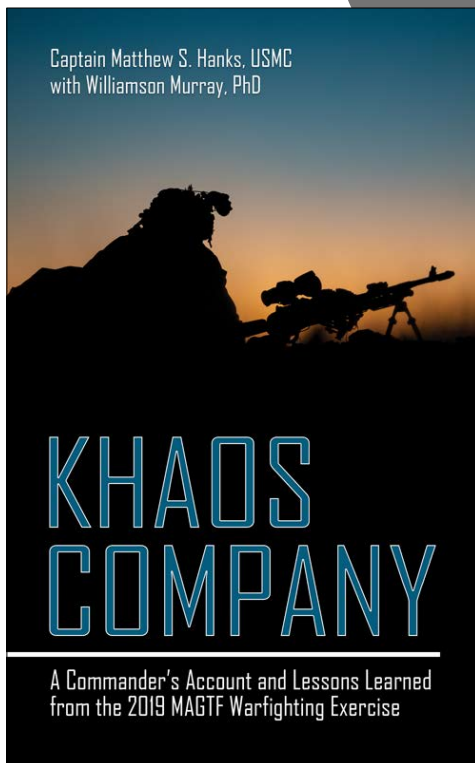
A Commander's Account and Lessons Learned from the 2019 MAGTF Warfighting Exercise

Captain Matthew S. Hanks, USMC,
with Williamson Murray, PhD

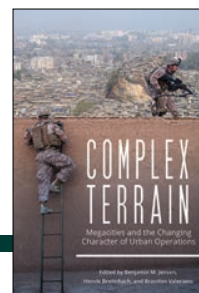
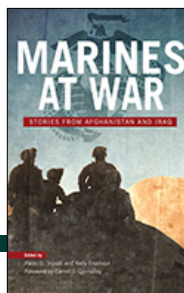
paperback | 5 x 8 | 288 est. pp.

About the Book

Khaos Company offers a short story written with the intent to provide Marines with the perspective of what it is like to operate and fight at the company- and small-unit levels in operations of such a large scale and scope. This is a story about how a small yet cohesive company of Marines experienced chaos, friction, uncertainty, surprise, failure, success, relationships, and executed the maneuver warfare principles outlined in the Marine Corps' doctrinal warfighting philosophy.



Also of Interest



The Rise and Decline

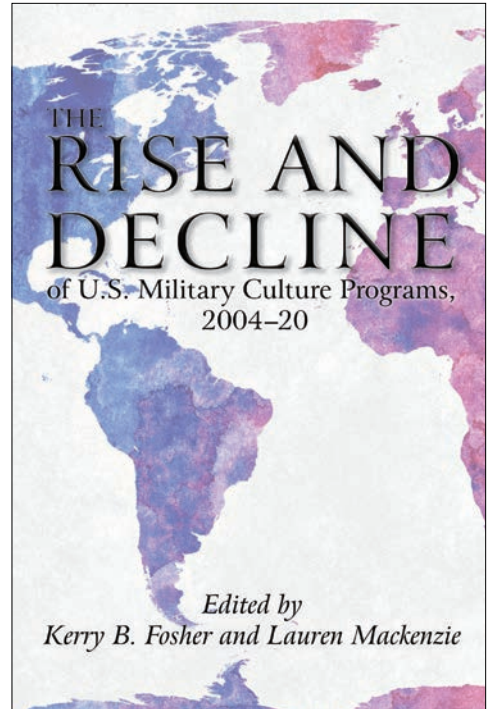
of U.S. Military Culture Programs, 2004–20

Edited by Kerry B. Foshier, PhD, and Lauren Mackenzie, PhD

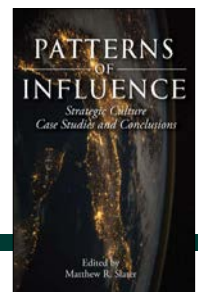
paperback | 6 x 9 | 274 est. pp.

About the Book

The Rise and Decline of U.S. Military Culture Programs is intended to capture the experiences and lessons learned during a remarkable period, roughly 2004–20, during which the U.S. Department of Defense (DOD) experimented with a broad range of programs and initiatives related to culture. These programs were intended to improve military personnel's capacity to understand and operate effectively within culturally complex environments. While most culture-related efforts focused on conflicts in Iraq and Afghanistan, especially during the early years, they also helped address a capability gap in missions around the globe. Those working in culture programs recognized that the DOD's interest in culture was cyclical. There had been cycles of interest during World War II, the Vietnam War, and the Cold War era. Each time, interest waned after a few years and programs were dismantled. So, that cycle would likely end at some point, only to pick up again in 5, 10, or 20 years.



Also of Interest



An Annotated Guide to Tactics

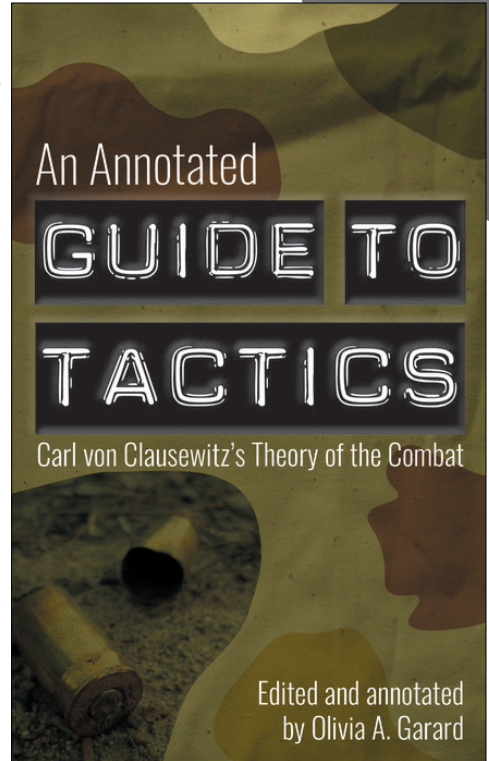
Carl von Clausewitz's Theory of the Combat

Edited and annotated by Olivia A. Garard

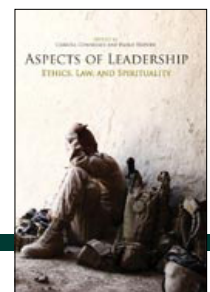
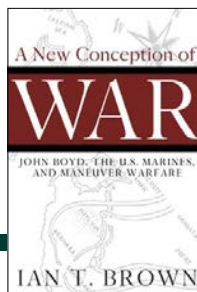
paperback | 5 x 8 | XXX pp.

About the Book

The philosophy on which the Marine Corps' seminal warfighting doctrine is based rests on a tradition of professional military scholarship that reaches back to Carl von Clausewitz's treatise *On War*. Clausewitz's lesser-known and often-misunderstood *Guide to Tactics*, republished here for the first time as a standalone English text with critical annotations, serves as the foundation of the Marine Corps' warfighting philosophy and provides a guide to thinking about the nature of tactics and combat for the modern warfighter.



Also of Interest



The Trillion Dollar War

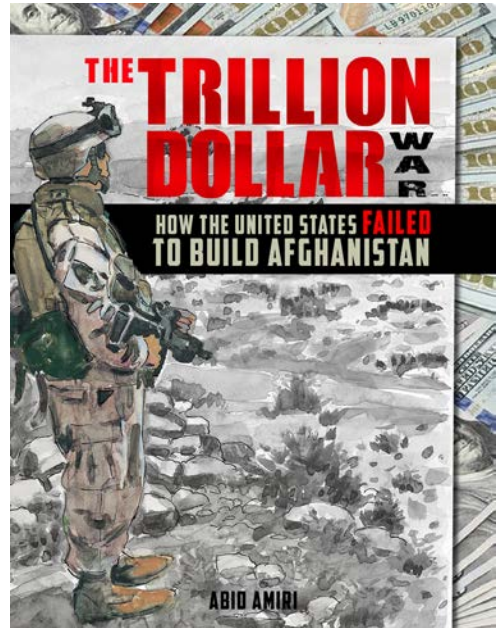
How the United States Failed to Build Afghanistan

By Abid Amiri

paperback | 6 x 9 | 274 est. pp.

About the Book

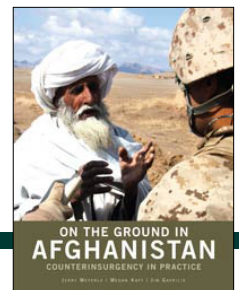
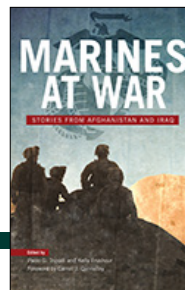
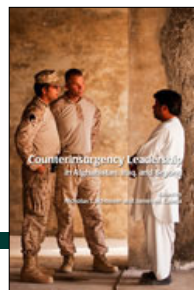
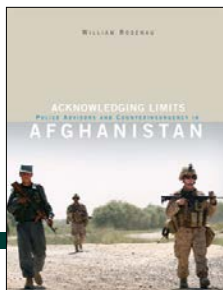
Having spent hundreds of billions of American taxpayer dollars in Afghanistan, it is important to highlight the fact that little progress, if any, has made in the country in the last two decades. By some estimates, the United States has now spent more on Afghanistan reconstruction efforts than it spent on the Marshall Plan after World War II to rebuild Europe. *The Trillion Dollar War* underscores how little progress the United States has made in Afghanistan despite having spent massive amounts of blood and treasure and also provides recommendations for a way forward on how American activities might succeed in Afghanistan.



"Standing watch" : SSgt Michael Fay, (USMCR)

This publication is in development, actual cover not shown.

Also of Interest



NEW RELEASES

Pacifist to Padre

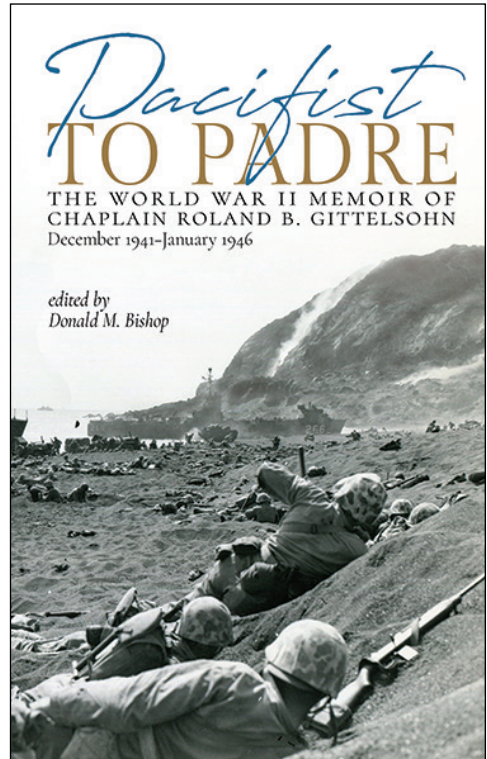
The World War II Memoir of Chaplain Roland B. Gittelsohn, December 1941–January 1946

Edited by Donald M. Bishop

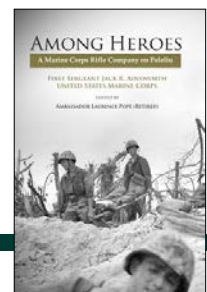
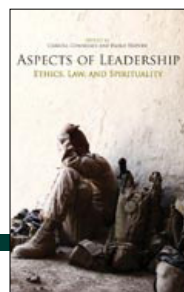
paperback | 5 x 8 | 376 pp.

About the Book

Roland B. Gittelsohn, the first Navy rabbi assigned with U.S. Marines, served in the Pacific during World War II. In this compelling book, written in 1946 but now published for the first time, he relates his odyssey from doctrinaire pacifist to “pacifist no more,” his training, and his ministry to Marines and sailors on Iwo Jima. His sermon at the dedication of the 5th Marine Division cemetery riveted all Americans, though it would only be heard by a small gathering that day. Woven through his account are reflections on morale, service, leadership, and interfaith understanding. He illuminates the vital, influential, and uniquely American institution of our military chaplaincy. *Pacifist to Padre* is the story of a rabbi deeply committed to peace and hope, who would be called “padre” by Marines and sailors in a gruesome battle.



Also of Interest



Oil & War

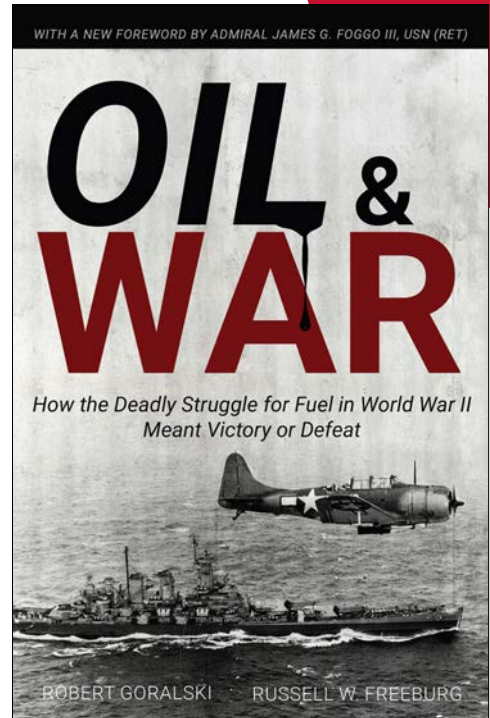
How the Deadly Struggle for Fuel in World War II Meant Victory or Defeat, reprint edition

Robert Goralski and Russell W. Freeburg, with a new foreword by Admiral James G. Foggo III, USN (Ret)

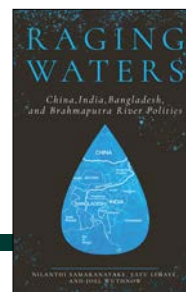
paperback | 6 x 9 | 424 pp.

About the Book

The world's economy runs on oil. People steal for it. Nations kill for it. To win a war, the victor must have enough oil to fuel their tanks, ships, and planes. One of the great untold stories of World War II is about the strategic decisions and combat for the control of enough oil so that the Axis powers could wage an aggressive war. Conversely, the Allied powers were determined to keep oil from the Axis. *Oil & War*, originally published in 1987, was the first book to explain this intricate dance of death from the viewpoints of both the Axis and Allied sides. Adolf Hitler began planning his grab for oil-producing lands in the 1930s; he also started building plants capable of producing synthetic fuels. The Japanese had their plans too. The Americans, English, and Australians had to counterpunch. They very nearly lost the war because they did not move quickly enough. The race was far closer than previously believed. Truth is stranger than fiction. Novels and wargames based on the strategies for oil have captured the public's attention. But here is the real story. This anecdotal narrative about the important role that oil played in World War II provides a view of the forces that controlled the greatest war in history—and a stunning analysis of the importance of oil in terms of world peace for years to come.



Also of Interest



A Game of Hare & Hounds

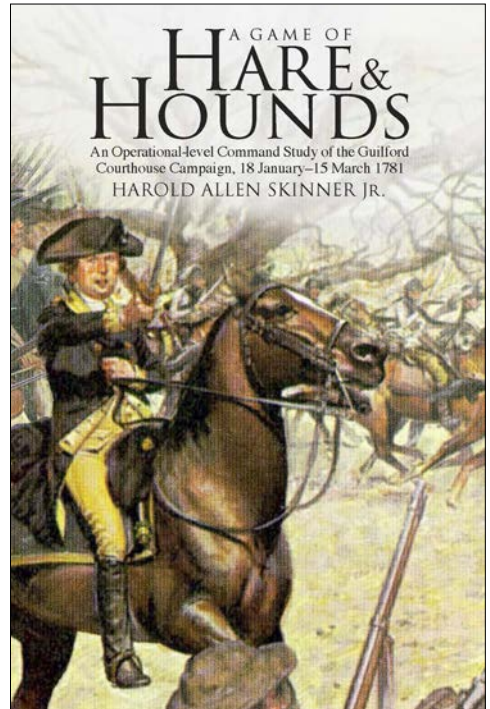
An Operational-level Command Study of the Guilford Courthouse Campaign, 18 January–15 March 1781

Harold Allen Skinner Jr.

coil bound | 5 x 9 | 178 pp.

About the Book

How did a narrow tactical victory for the British at Guilford Courthouse, North Carolina, during the American Revolutionary War lead to the failure of the British Southern Campaign? This volume offers an indispensable point of departure for a staff ride to the battlefield at Guilford Courthouse, providing a systematic analysis of this key battle in the American Revolution. Author Harold Allen Skinner Jr.'s narrative establishes necessary context to illuminate the decisions that shaped the overall contest in the South between American and British armies. Skinner's deft presentation of the events leading up to and during the pivotal battle of Guilford Courthouse reveals insights at the three levels of war and provides a balanced treatment of issues, such as command at the strategic and operational levels and organization of armies, weapons, and tactics. His approach gets straight to the central purpose and greatest value of a staff ride: the critical process of analyzing how and why events played out as they did.



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The Marine Corps War College Strategy Primer

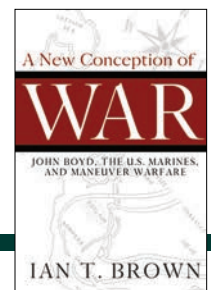
paperback | 5 x 8 | 192 pp.

About the Book

The process of strategy making is neither easy nor for the feebleminded. In fact, the creation of workable strategic approaches to the most intractable problems on the planet is an intellectual exercise unmatched in human endeavors. The strategist—particularly the military strategist—must often choose between multiple contradictory solutions and approaches in the midst of mayhem. History is filled with the destruction of empires and nations that got it wrong. Whether the United States remains a preeminent power in the twenty-first century will in no small measure rest on the capability of strategists graduating from the nation's war colleges today. This primer is designed to help Marine Corps War College (MCWAR) students think creatively and critically about strategy-making processes. By presenting a sampling of principles and methodologies drawn from some of the most important works on the topic, this primer will streamline many of the contradictions that strategy makers will encounter during their time at MCWAR and throughout their careers.



Also of Interest



Political Warfare

Strategies for Combating China's Plan to "Win without Fighting"

Kerry K. Gershaneck

paperback | 6 x 9 | 216 pp.

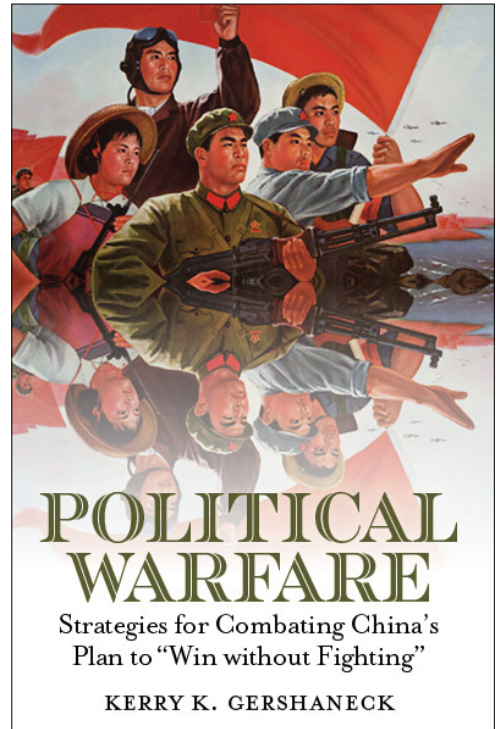
About the Book

The People's Republic of China (PRC) is at war with the world. It is a war fought mostly for control and influence, using coercion, corruption, and violent covert operations. The PRC prefers to win this war by never having to fire a shot, but its increasingly powerful military and paramilitary forces loom ominously in the background in support of its expanding war of influence. In *Political Warfare*, Professor Kerry K. Gershaneck describes how the PRC employs political warfare as its primary weapon to destroy its adversaries, including the United States and many of its allied and partner nations. Failure to understand China's political warfare and how to confront it may well lead to America's strategic defeat before initiation of armed conflict or to operational defeat of U.S. military forces on the battlefield. Ultimately, Gershaneck argues in this detailed study, the United States must relearn how to fight on the political warfare battlefield to identify, deter, counter, and defeat this existential threat.

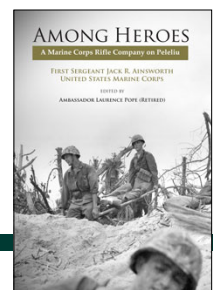
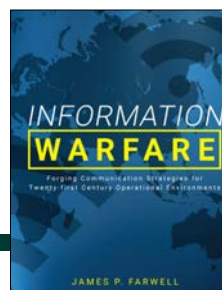
Praise for Political Warfare

"[*Political Warfare* is] the mental equivalent of physical boot camp training—it introduces you to the fight and teaches you the tactics and the strategies needed to defend yourself, and hopefully win. If you think the fight doesn't involve you, the book shows you why you are already in the ring, and likely losing."

~ Cleo Paskal, *Sunday Guardian*



Also of Interest



POPULAR BACKLIST

A New Conception of War

John Boyd, The U.S. Marines, and Maneuver Warfare

Ian T. Brown

paperback | 6 x 9 | 360 pp.

About the Book

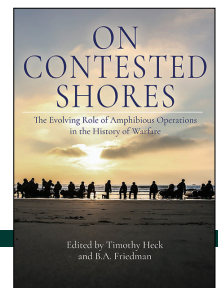
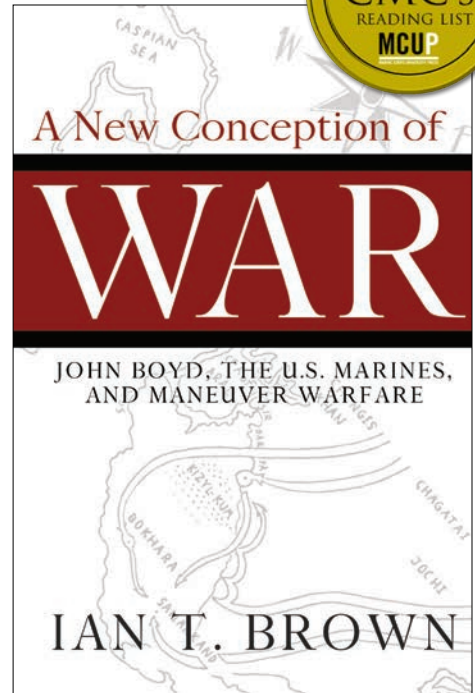
In 1989, the Marine Corps formally adopted a theory of conflict called maneuver warfare and described its tenets in a short but revolutionary doctrinal manual simply titled *Warfighting*. This conflict theory evolved along two paths that wound their way through the landscape of the late Cold War period before coming together in 1989. *A New Conception of War* traces this story from the post-Vietnam War years to the present. The first path was forged by U.S. Air Force colonel John R. Boyd, whose ideas on warfare were shaped by a military career during the height of the Cold War and his own passion for challenging conventional wisdom in the search for new and useful ideas. The second path was navigated by many thinkers within the Marine Corps during a period of institutional soul-searching after Vietnam. Drawing on new and previously unpublished material from the major players of this period, including a full transcript of Boyd's "Patterns of Conflict" lecture, *A New Conception of War* captures a period of remarkable intellectual ferment within the Marine Corps and the development of a unique conceptual framework for warfighting that continues to inspire Marines today.

Praise for A New Conception of War

"*A New Conception of War* skillfully brings an extraordinary, historic episode to a new generation of Marine Corps leaders and, in a larger context, to any leader who is contemplating leading change."

~ Dale C. Rielage, U.S. Pacific Fleet director for Intelligence and Information Operations

Also of Interest



Complex Terrain

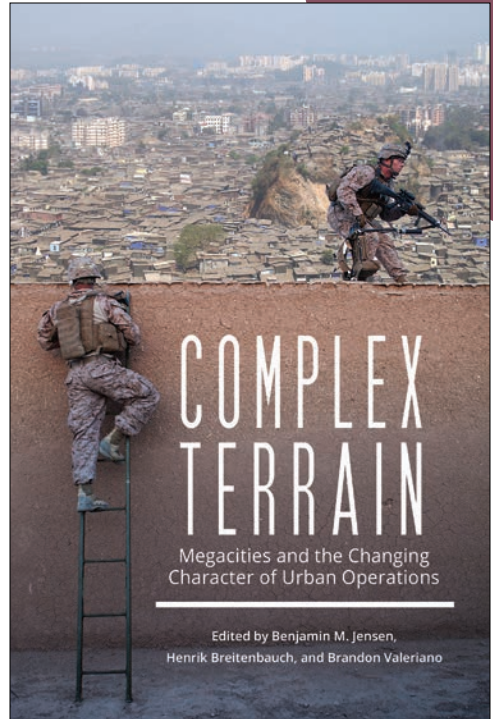
Megacities and the Changing Character of Urban Operations

Edited by Benjamin M. Jensen, Henrik Breitenbauch, and Brandon Valeriano

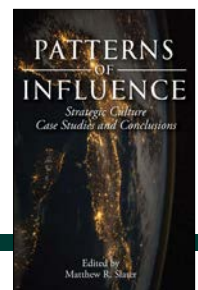
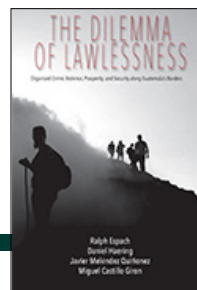
paperback | 6 x 9 | 400 pp.

About the Book

This edited volume, composed by military professionals in the Gray Scholars Program at Marine Corps University, describes the changing character of urban operations. The pattern of human settlement and interaction is changing and the future is urban. Because the majority of the world's population lives within cities, the future of strategic competition and conflict reside there as well. The density and connectivity of urban environments create a new type of complex terrain. Interests change from neighborhood to neighborhood, often intersecting global, political, and economic networks. Each city block sees shifting allegiances that often seem unclear from the outside. The cityscape compresses time and space while increasing uncertainty and complicating the conduct of military operations.



Also of Interest



Considering Russia

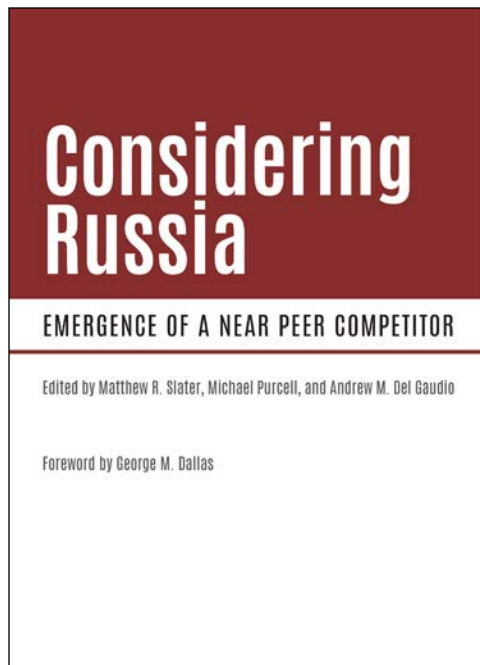
Emergence of a Near Peer Competitor

Edited by Matthew R. Slater, Michael Purcell, and Andrew M. Del Gaudio

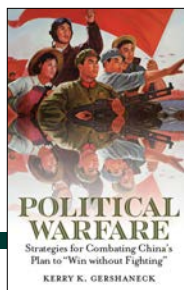
paperback | 7 x 9 | 124 pp.

About the Book

Considering Russia helps us understand the implications for strategy and military planning behind Russia's failure to integrate, as was maybe too naively expected, into the Euro-Atlantic and global economic and security architecture. Russia's renewed assertiveness has created what might look like a new adversarial geopolitical context. This unexpected reality prompted the authors to analyze Russian military capability, tactics, and operational concepts, both through the contemporary filter of events in Georgia, Ukraine, and Syria, as well as the historical legacy of the Soviet Union. All of the authors, whether writing about the idea of hybrid warfare or the potential for conventional conflict in the Baltic region, uncover the continuities and novelties of the current situation and offer recommendations grounded in their professional experience with U.S. security policy as well as the Marine Corps.



Also of Interest



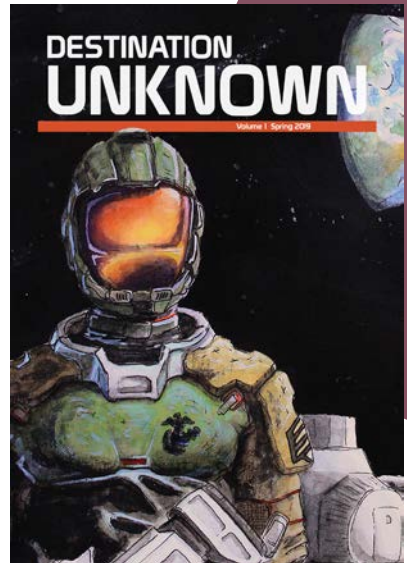
Destination Unknown

vol. 1, Spring 2019

paperback | 7 x 10 | 90 pp.

About the Book

This is the first graphic novel used to explore the future of the Marine Corps written and illustrated by Marines. The stories in this graphic novel explore such topics as Marine-manned satellites, laser communication, and artificial intelligence (AI) selecting potential recruits and assisting Marine Corps Special Operations Command (MARSOC) operations in real time. By doing so in fictional comic book form, the results are far more accessible, inventive, and engaging than any white paper could be.



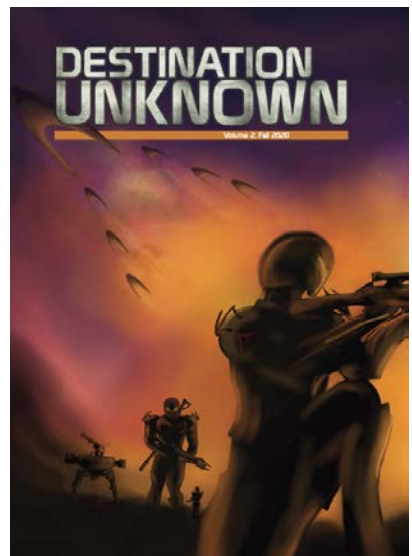
Destination Unknown

vol. 2, Fall 2020

paperback | 7 x 10 | 120 pp.

About the Book

Destination Unknown, vol. 2, is written and drawn by Marines and their creative allies. The stories within this volume go right at the operational and strategic questions the Service is wrestling with. From drones helping to contain a pandemic in Asia to Marines transitioning from amphibious to space-based assaults, the stories in *Destination Unknown* illustrate today's Marines preparing imaginative solutions to tomorrow's problems.



In 2019 and 2020, several organizations within the Department of Defense recognized the Destination Unknown teams and Marine Corps University for serving as innovation in education, writing, and thinking. We believe these awards are more than a recognition of past and current work, but what may lie ahead if we continue to pursue this intellectual path . . .



Disaster Labs

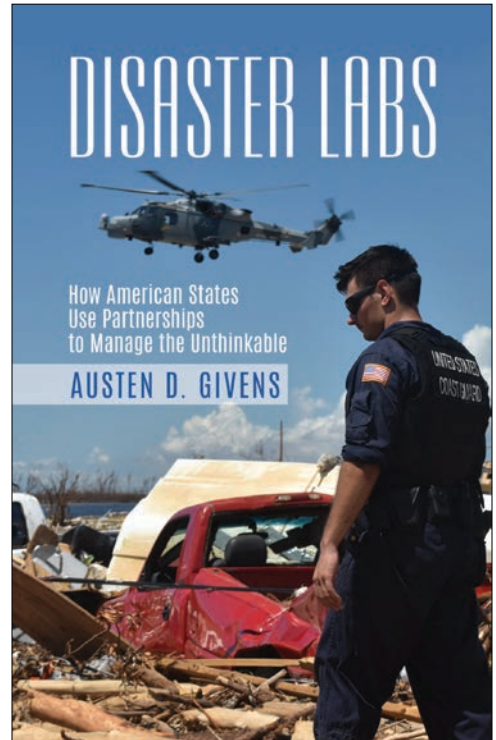
How American States Use Partnerships to Manage the Unthinkable

Austen D. Givens

paperback | 5 x 8 | 352 pp.

About the Book

Disaster Labs explores how state governments partner with businesses and nonprofits to manage large-scale emergencies in California, Florida, New York, and Virginia. For these disaster-management collaborations to continue, state governments, businesses, and nonprofits must plan now for their future. These collaborations also need the freedom to shape their partnerships in each of their unique state environments. Each state has distinct attributes that make state-level partnerships attractive. These range from differing types of disasters, political environments, nonprofit sectors, and commercial entities. Without undue federal interference, these state-level, public-private partnerships work best to achieve results and provide relief to disaster-prone areas.



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Information Warfare

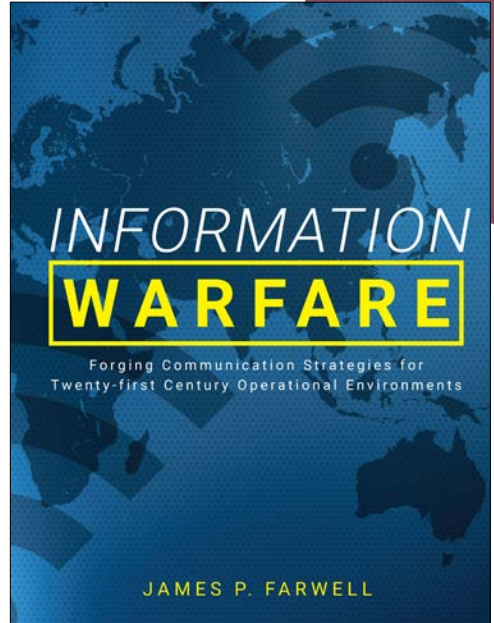
Forging Communication Strategies for Twenty-first Century Operational Environments

James P. Farwell

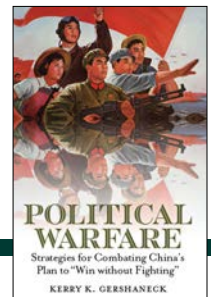
paperback | 8.5 x 11 | 200 pp.

About the Book

Great political and military leaders understand that communication strategies are key to victory in any conflict. Seizing the narrative can enable victory while failure to do so yields that advantage to the adversary. Gone are the days when competing armies confronted one another across battlefields. The information environment has made engagements and conflict both local and global all at once such that—as never before—information warfare is critical to victory. Understanding culture, history, local political dynamics, the interactions of different players, and the need to forge cohesive communication plans at the strategic, operational, and tactical levels matters more than ever to commanders and operators. In *Information Warfare*, James P. Farwell describes how commanders and operators must and can define winning outcomes and the strategies, operations, and tactics to achieve them. He lays out concrete, actionable steps to get results and places them in historical context, then provides a workbook to assist readers in devising communication strategies that produce victory in the sphere of information warfare.



Also of Interest



On Contested Shores

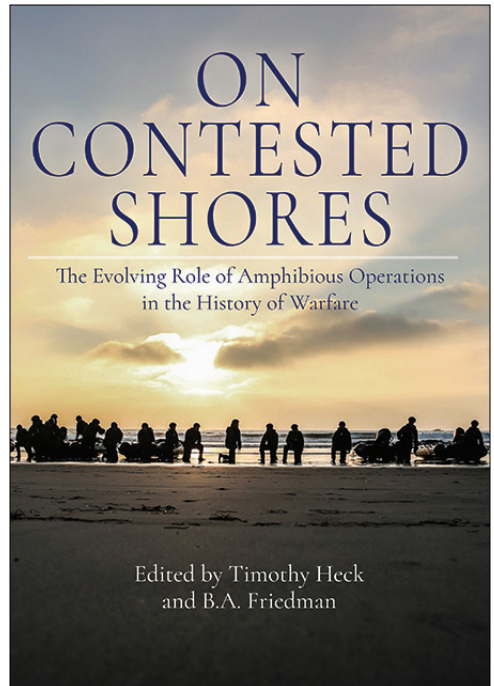
The Evolving Role of Amphibious Operations in the History of Warfare

Edited by Timothy Heck and B.A. Friedman

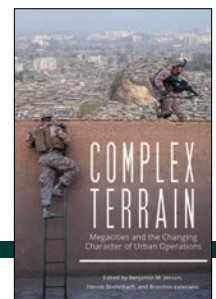
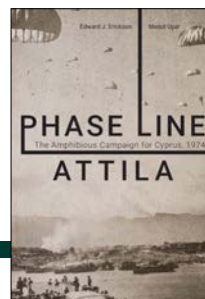
paperback | 7 x 10 | 452 pp.

About the Book

Perhaps no prediction has been as consistently made—and as consistently wrong—as the imminent death of amphibious operations. Whatever the changes in warfare and technology, the necessity of amphibious force projection endures, long outliving those who claim its time has passed. Changes in how amphibious operations are conducted, however, are just as consistent. This essential contributed volume arrives at a vital point of transition. These essays highlight both changes and continuities, examining historical amphibious operations as early as the sixteenth century to the near future, describing both lesser-known cases and offering more nuanced views of famous campaigns, such as Gallipoli and Normandy. With the release of the U.S. Marine Corps' *Force Design 2030*, this volume gives historians, theorists, and practitioners an opportunity to ground the coming changes in the historical context as they seek to find out what it takes to win on contested shores.



Also of Interest



Patterns of Influence

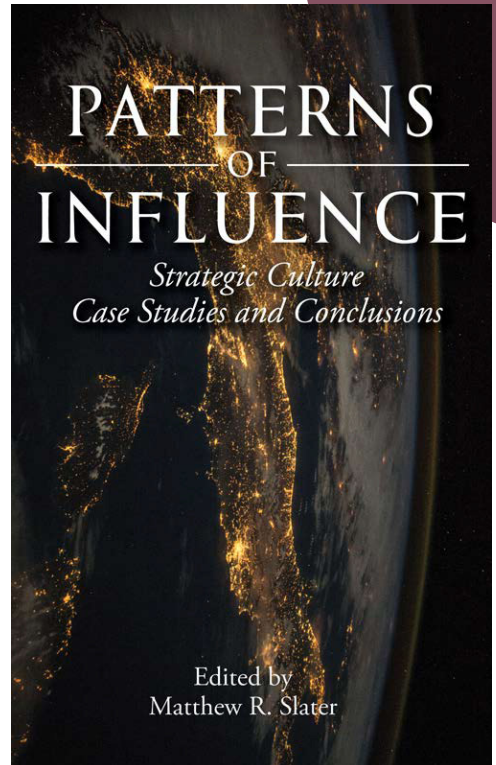
Strategic Culture Case Studies and Conclusions

Edited by Matthew R. Slater

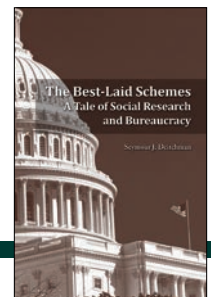
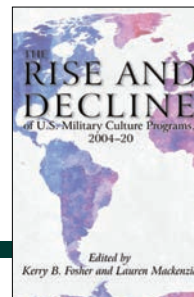
paperback | 5 x 8 | 236 pp.

About the Book

Patterns of Influence is a timely book because of its applicability to the emerging strategic environment. The world is realigning into a multipolar power structure. Multipolar structures are typically complex, especially when considering the overlapping spheres of influence claimed by the competing powers in the international system. *Patterns of Influence* enables researchers to cope with the complexity of multipolar networks by promoting a strategic culture approach that provides a better understanding of internal state decision making. This book provides important commentary regarding the overall utility of strategic culture on states with limited federal governance, newer states that are still forming political processes and institutions, and smaller states that may become lost in the wake of regional powers. This study of strategic culture is written by scholars who are experienced working within the Department of Defense, including chapters on China, Afghanistan, Brazil, and Kosovo. Not only are the case studies geographically dispersed but also include large and small states, states with fragmented and cohesive political and social systems, as well as recently installed and more established governments. The eclectic group of case studies provide a broad basis to compare outcomes based on the strategic culture approach.



Also of Interest



Phase Line Attila

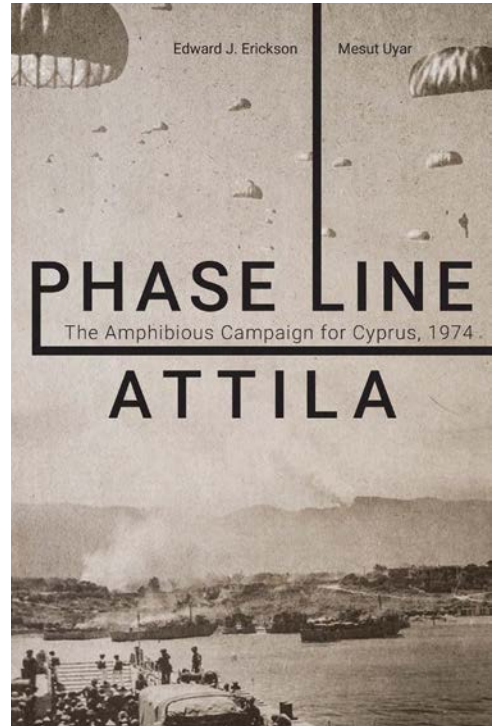
The Amphibious Campaign for Cyprus, 1974

Edward J. Erickson and Mesut Uyar

casebound | 6 x 9 | 260 pp.

About the Book

Phase Line Attila describes the successful Turkish amphibious invasion of Cyprus, which culminated in the partitioning of the island of Cyprus into Turkish- and Greek-Cypriot zones. The invasion is an under-studied amphibious operation that occurred in the post-World War II era. The invasion was prompted by the increasing levels of violence between Turkish and Greek Cypriots, which led to the involvement of both Greece and Turkey in the island's affairs. This book is a nuanced examination of the successful Turkish amphibious operation to carve out a Turkish-Cypriot zone in north Cyprus in Operation Yildiz Atma-4.

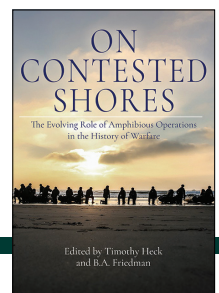


Praise for Phase Line Attila

"[*Phase Line Attila* is] an important contribution to modern military history from multiple fronts documenting a not well-known military operation and capturing the planning through execution of one of the very few post WWII Joint amphibious operations against a contested battlespace."

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Raging Waters

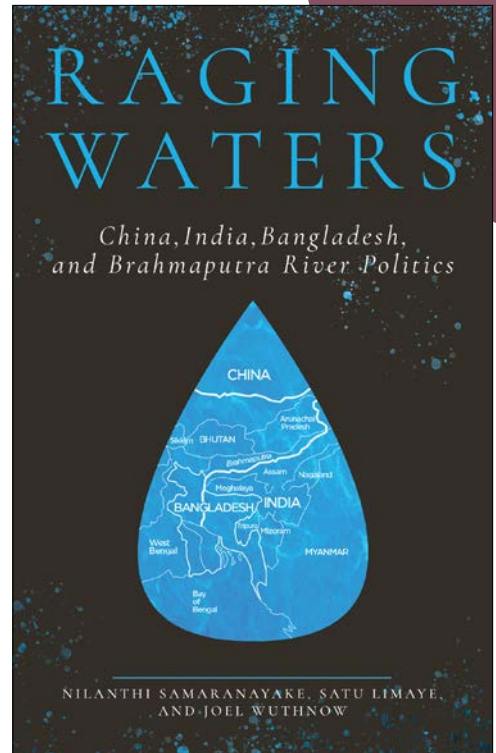
China, India, Bangladesh, and Brahmaputra River Politics

Nilanthi Samaranyake, Satu Limaye, and Joel Wuthnow

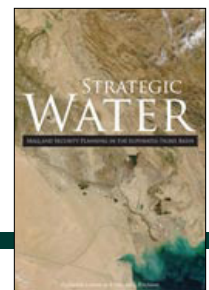
paperback | 6 x 9 | 148 pp.

About the Book

The Brahmaputra River originates in China and runs through India and Bangladesh. China and India have fought a war over contested territory through which the river flows, and Bangladesh faces human security pressures in this basin that will be magnified by upstream river practices. Controversial dam-building activities and water diversion plans could threaten regional stability; yet, no bilateral or multilateral water management accord exists in the Brahmaputra basin. This project, sponsored by the MacArthur Foundation, provides greater understanding of the equities and drivers fueling water insecurity in the Brahmaputra River basin. After conducting research in Dhaka, New Delhi, and Beijing, CNA offers recommendations for key stakeholders to consider at the subnational, bilateral, and multilateral levels to increase cooperation in the basin. These findings lay the foundation for policy makers in China, India, and Bangladesh to discuss steps that help manage and resolve Brahmaputra resource competition, thereby strengthening regional security.



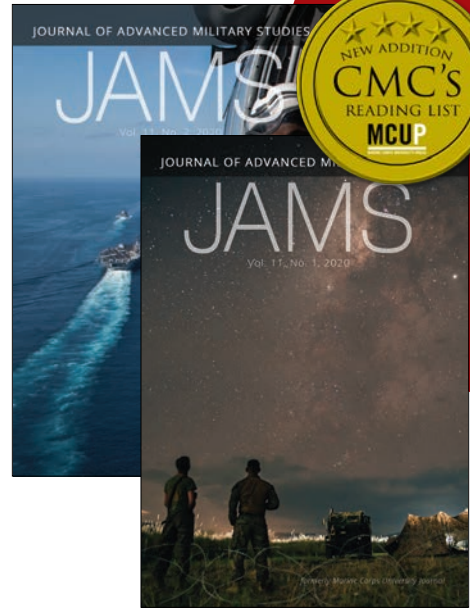
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